APPENDIX A-1: U.S. DEPARTMENT OF LABOR OFFICE OF FEDERAL CONTRACT COMPLIANCE PROGRAMS SUPPLY AND SERVICE STANDARD COMPLIANCE EVALUATION REPORT (SCER)

		CONT	TRACTOR 1	INFORMA	TION		
1. ESTABLISHMENT/FUNCTIONAL UNIT NAME & ADDRESS			NIT 2. P.	ARENT NA	ME & ADDRE	SS	
CMS Control #							
3. COMPLAIN				W.			
\square =If resolved of	during the rev						
#	□ #	□	#	_		#	
4. CONTRACT				_			
Contract inform	ation included	in CMS? Y	es No				
Does the contract information cover the entire evaluation period? Yes No							
Fill in contract i	nformation be	low.	T			1	
AWARDING AGENCY	NAME (NTRACTOR, OF PRIME RACTOR	CONTRA PURCHAS #	E ORDER	CONTRA DOLLAR AM		BEGIN AND END DATES
				T			
5. COMPANY (CONTACTS	Nai	me	1	Title	P	hone/E-mail
Establishment/ Functional Unit	CEO/ Dir/Mgr.						
	EEO/AA						
Corporate	CEO						
	EEO/AA						
Outside Representative							
6. BACKGROU Type of Indus Specific Facil	stry:	MATION					

				CONTRAC'	TOR INF	ORMA	TION	1				
7. COMPL	IAN	CE EVA	LUATION	INFORMAT	ION							
FAAP Review? Yes No Focused Review? Yes No												
CMCE? Yo	es [No No	(If yes,	complete SCEI	R Part D)							
Date Sched Letter Rece by Contrac	ived		P Year	Prior Year Data Period	a Data P	Current Year Data Period (if applicable)		ion %		f unionized, of unionized workforce		NAICS
							Υ /	N	%			
Geographic	Geographic Area:											
% Female % N		% Mino	rity	% Black	% Hispanic		% Asian/PI		PI	% A	.mInd/AlNat	
Contractor's	Em	ploymen	t Data									
Total # Employees	Tota Fen		Total # Minority	Total # Black	Total # Asian/PI	Total Hispa		Total AmIn AlNa	d/	Total # Protecte Veteran		Total # Ind. with Disabilities
	% F	emale	% Minority	y % Black	% Asian/P	% His	panic	% An AlNa		% Prote Veteran		% Ind. with Disabilities

CASE SUMMARY AND RECOMMENDATIONS

Provide an assessment of compliance. If there are findings of violation(s), list **all** findings in this section. For each one, provide a brief explanation of the supporting facts and evidence, briefly describe conciliation efforts and specify the recommended corrective action(s). For each finding, reference where it is discussed in the SCER. If there is no finding of a violation, and a closure letter is to be issued, provide a brief description of the basis for this action. Be sure to indicate all document(s) to be issued to the contractor (*e.g.*, Predetermination Notice, Notice of Violation, Show Cause Notice, Conciliation Agreement or closure letter).

On-site: Yes	On-site: Yes \square No \square If yes, state reason (<i>e.g.</i> , indicator, quality check, etc.).						
Early Resolution	on Procedures? Yes 🔲 No 🗀						
	COMPLIANCE OFFICER (CO)	ASSISTANT DISTRICT DIRECTOR (ADD)	DISTRICT DIRECTOR (DD) REGIONAL				
	OFFICER (CO)	DIRECTOR (ADD)	DIRECTOR (RD)				
Signature							
Date							

PART A: PREPARATION

PAST PROBLEMS, KNOWN COMPLAINTS OR ENFORCEMENT PROCEEDINGS, AND COLLABORATION WITH OTHER AGENCIES

1. Past Problems. If th and go on to item 2 belo		CP compliance reviews	or investigations of th	e contractor, check here
a. Past Problems? Yes	s / No Explain if yes	and identify source m	aterials.	
b. Recurrence? Yes / I	No. Evoloin if yes			
b. Recuirence. Tes / 1	Daplain if yes.			
2 Vnoven Commissints	au Enfancement Ducce	adinas Ifthana ana na	a amulainta filad anna	anding with other
2. Known Complaints agencies, <i>e.g.</i> , EEOC, V check here and go on to	VHD or OSHA, and no			
If there are complaints of status and the area of the SCER, if needed. If at a the complaints or enforce	e contractor's workforce any point in the review,	e it appears to concern. you determine there is	Add additional sheets	
a. List Known Compla	ints or Enforcement P	roceedings.		1
Agency	Basis	Issue	Status	Job Group/ Department (if available)
b. Related Problem No Explain if yes.	ot Investigated in the K	Known Complaint or F	Enforcement Proceed	ings? Yes/No
3. Explain any collabor compliance evaluation				OSHA, during the

PART B: DESK AUDIT

I. INITIAL REVIEW OF AAP AND SUPPORT DATA SUBMISSIONS

EXECUTIVE ORDER 11246	INCLUDED IN AAP? Indicate Y/N	ACCEPTABLE? (Text Only) Y/N	If NO, Include in PART B.II
ORGANIZATIONAL PROFILE (Organizational Display or Workforce Analysis) 41 CFR 60-2.11			
JOB GROUP ANALYSIS 41 CFR 60-2.12			
EXECUTIVE ORDI	ER 11246 UTILIZA	TION ANALYSIS	
PLACEMENT OF INCUMBENTS IN JOB GROUPS 41 CFR 60-2.13			
DETERMININATION OF AVAILABILITY 41 CFR 60-2.14			
COMPARISON OF INCUMBENCY TO AVAILABILITY 41 CFR 60-2.15			
PLACEMENT GOALS 41 CFR 60-2.16			
ADDITION	AL REQUIRED EI	LEMENTS	
DESIGNATION OF RESPONSIBILITY 41 CFR 60-2.17(a)			
IDENTIFICATION OF PROBLEM AREAS 41 CFR 60-2.17(b)			
ACTION-ORIENTED PROGRAMS 41 CFR 60-2.17(c)			
INTERNAL AUDIT AND REPORTING SYSTEMS 41 CFR 60-2.17(d)			
ITEMIZED	LISTING SUPPO	RT DATA	
EXECUTIVE ORDER 11246	INCLUDED IN DESK AUDIT SUBMISSION? Indicate Y/N	ACCEPTABLE? (Text Only) Y/N	If NO, Include in PART B.II
COPIES OF EEO-1 REPORTS FOR LAST THREE YEARS			
COPY OF BARGAINING AGREEMENTS, IF APPLICABLE			
REPORT ON GOALS			
APPLICANT FLOW Internet Applicant			
HIRES			
PROMOTIONS (including pool data)			

INCLUDED IN AAP? Indicate Y/N	ACCEPTABLE? (text only) Indicate Y/N	If NO, include in Part B. II
_		
	IN AAP?	IN AAP? (text only)

ITEMIZED LISTING DATA					
SECTION 503 AND VEVRAA	INCLUDED IN DESK AUDIT SUBMISSION? Indicate Y/N	ACCEPTABLE? Y/N IF NO, INCLUDE IN PART B.II			
COPIES OF ANY WRITTEN REASONABLE ACCOMMODATION POLICIES, AND DOCUMENTATION OF ANY REQUESTS RECEIVED AND THEIR RESOLUTION					
MOST RECENT ASSESSMENT OF PERSONNEL PROCESSES					
MOST RECENT ASSESSMENT OF PHYSICAL AND MENTAL QUALIFICATIONS					
OTHER VEVRAA CONSIDERATIONS	INDICATE Y/N	PROVIDE ANY RELEVANT COMMENTS OR OBSERVATIONS			
LISTED JOB OPENINGS WITH EMPLOYMENT SERVICE DELIVERY SYSTEM (41 CFR 60-300.5(A)					
FILED CURRENT VETS-4212 REPORT (41 CFR 300.60(C))					

II. SUMMARY OF AAP ACCEPTABILITY

Summarize all AAP and support data problems identified during the desk audit and any actions taken or plans to resolve (if the action is to take place during or after on-site). If investigated on-site, provide an explanation of the findings, the type of problem (Executive Order 11246, Section 503, VEVRAA), whether and how the problem was resolved, and what remedial action(s) was taken. (Add additional sheets as an attachment to the SCER, if needed).

	Continued	
#	AAP AND ITEMIZED LISTING DATA ACCEPTABILITY PROBLEMS	On-site ☑
1	PROBLEM:	
	ACTION TAKEN:	
	FINDINGS:	
	RESOLUTION:	
2	PROBLEM:	
	ACTION TAKEN:	
	FINDINGS:	
	RESOLUTION:	
3	PROBLEM:	
	ACTION TAKEN:	
	FINDINGS:	, ,
	RESOLUTION:	
4	PROBLEM:	
	ACTION TAKEN:	
	FINDINGS:	,
	RESOLUTION:	
5	PROBLEM:	
	ACTION TAKEN:	
	FINDINGS:	
	RESOLUTION:	
6	PROBLEM:	
	ACTION TAKEN:	
	FINDINGS:	P
	RESOLUTION:	
	•	

III. EEO-1 WORKFORCE AND TREND ANALYSIS

Continued	
EEO-1 Workforce Analysis. Identify whether there is a difference and AAP workforce totals before proceeding to more condifference, review the personnel activity data to see if activities difference. If not, clarification is needed from the contractor to and to ensure that all personnel activity has been reported.	mplex analyses on employment activity. If there is a such as hires and terminations explain the
Total # Employees from most recent EEO-1 report	Total # Employees from AAP
Does personnel activity data (hires and terminations) reflect the	e difference in totals?
Yes No (if no, explain below)	
If there is a difference in totals not accounted for by personnel explanation?	activity data did contractor provide an acceptable
Yes NoNot applicable (If no, explain	below)
EEO-1 TREND ANALY	YSIS RESULTS
1. Trends. Examine long-term and short-term trends of mind workforce, (b) white-collar EEO-1 categories and (c) blue-colladiscuss below. If there are no negative trends, check here and a	ar EEO-1 categories. If there are any negative trends
2. Job Category Patterns. Determine if there are any negative EEO-1 job category. If there were negative trends, explain belon to number 3. ()	
3. Particular Group. Examine the EEO-1 report to see if per nonminority could be potentially masking a particular minority personnel activity by race. Determine if there are any substantigroup, or of men or women of a particular minority group, either groups. If disparities exist, explain them below.	group issue. If the assessment is yes, collect al disparities in the trends of a particular minority

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IV. EVALUATION OF GOOD FAITH EFFORTS - EXECUTIVE ORDER 11246

Identify Executive Order 11246 goal areas where goals were established but not met. For each goal area not met, identify the job group; describe whether goals were for minorities, females or both for the prior and current year; and identify the expected goal and actual goal. If there is a difference between the expected and actual goals, provide the contractor's explanation for the difference and pertinent AAP commitments. Identify additional information that will be requested and whether the issue needs to be investigated on-site. Provide an explanation of any findings, indicating whether and how the problem was resolved, and what remedial action(s) was taken.

#	GOAL AREA PROBLEMS	On-site ☑
1	GOAL AREA (PY/CY):	
	EXPLANATION/COMMITMENTS:	
	ADDITIONAL INFO:	
	FINDINGS:	
	RESOLUTION:	
2	GOAL AREA (PY/CY):	
	EXPLANATION/COMMITMENTS:	_
	ADDITIONAL INFO:	
	FINDINGS:	
	RESOLUTION:	
3	GOAL AREA (PY/CY):	
	EXPLANATION/COMMITMENTS:	_
	ADDITIONAL INFO:	
	FINDINGS:	
	RESOLUTION:	
4	GOAL AREA (PY/CY):	
	EXPLANATION/COMMITMENTS:	_
	ADDITIONAL INFO:	
	FINDINGS:	
	RESOLUTION:	
5	GOAL AREA (PY/CY):	
	EXPLANATION/COMMITMENTS:	
	ADDITIONAL INFO:	
	FINDINGS:	
	RESOLUTION:	
6	GOAL AREA (PY/CY):	
	EXPLANATION/COMMITMENTS:	
	ADDITIONAL INFO:	
	FINDINGS:	
	RESOLUTION:	

V. SECTION 503 UTILIZATION ANALYSIS AND OUTREACH ASSESSMENT

Utilization Analysis. Identify whether the contractor met the 7 percent disability utilization goal in each of its AAP job groups or, if the contractor has fewer than 100 employees, in the contractor's workforce as a whole. If the goal was not met, the contractor must take steps to determine whether and where impediments to equal employment opportunity exist. If any problem areas are identified, the contractor must develop and execute action-oriented programs designed to correct them. Identify the steps the contractor took to determine if impediments exist, and the action-oriented programs developed to correct any identified problem areas. Identify whether the issue needs to be investigated on-site. Provide an explanation of any findings, indicating whether and how the problem was resolved, and what remedial action(s) was taken. Also, explain any progress the contractor is making in the current year, if the contractor is six months or more into its current year AAP.

#	UTILIZATION GOAL PROBLEM AREAS – MORE THAN 100 EMPLOYEES	On-site ☑
	If contractor set goals by job group, did the contractor meet the 7% utilization goal in each job group? Yes \square No \square N/A \square	
	If no, identify the job group(s) where the goal was not met (including percent achieved by the contractor), the steps taken to identify problem areas and the action-oriented programs to correct identified problem areas. Add more rows as needed.	
1	JOB GROUP & PERCENT ACHIEVED:	
	STEPS TAKEN:	
	PROBLEM AREAS IDENTIFIED:	
	ACTION-ORIENTED PROGRAMS:	
	FINDINGS & RESOLUTION:	
	CURRENT YEAR PROGRESS:	
2	JOB GROUP & PERCENT ACHIEVED:	
	STEPS TAKEN:	
	PROBLEM AREAS IDENTIFIED:	
	ACTION-ORIENTED PROGRAMS:	
	FINDINGS & RESOLUTION:	
	CURRENT YEAR PROGRESS:	
3	JOB GROUP & PERCENT ACHIEVED:	
	STEPS TAKEN:	
	PROBLEM AREAS IDENTIFIED:	
	ACTION-ORIENTED PROGRAMS:	
	FINDINGS & RESOLUTION:	
	CURRENT YEAR PROGRESS:	
4	JOB GROUP & PERCENT ACHIEVED:	
	STEPS TAKEN:	
	PROBLEM AREAS IDENTIFIED:	
	ACTION-ORIENTED PROGRAMS:	

#	UTILIZATION GOAL PROBLEM AREAS – MORE THAN 100 EMPLOYEES	On-site ☑
	FINDINGS & RESOLUTION:	
	CURRENT YEAR PROGRESS:	
5	JOB GROUP & PERCENT ACHIEVED:	
	STEPS TAKEN:	
	PROBLEM AREAS IDENTIFIED:	
	ACTION-ORIENTED PROGRAMS:	
	FINDINGS & RESOLUTION:	
	CURRENT YEAR PROGRESS:	

UTILIZATION GOAL PROBLEM AREAS – FEWER THAN 100 EMPLOYEES	On-site ☑
If contractor opted to set goal for entire workforce, did the contractor meet its 7% utilization goal?	
Yes No N/A (if no, identify problem area(s))	
If no, identify the percent achieved by the contractor for its workforce as a whole, the steps taken to identify problem areas and the action-oriented programs to correct identified problem areas.	
PERCENT ACHIEVED:	
STEPS TAKEN:	
PROBLEM AREAS IDENTIFIED:	
ACTION-ORIENTED PROGRAMS:	
FINDINGS & RESOLUTION:	
CURRENT YEAR PROGRESS:	

SECTION 503 Outreach Assessment. Indicate whether the contractor evaluated the effectiveness of each outreach and positive recruitment effort, and whether the contractor concluded that the totality of its efforts were effective in identifying and recruiting qualified individuals with disabilities. Also, indicate whether the contractor's conclusion is reasonable and, if not, explain why. If the contractor concludes that its efforts were not effective, list the alternative efforts that it has identified. Identify any additional information that will be requested and whether the issue needs to be investigated on-site. Provide an explanation of any findings, indicating whether and how the problem was resolved, and what remedial action(s) was taken.

SECTION 503 OUTREACH ASSESSMENT	On-site ☑
Did the contractor evaluate the effectiveness of each outreach and positive recruitment effort it undertook, and draw a conclusion as to whether the totality of its efforts were effective in identifying and recruiting qualified individuals with disabilities? If not, explain in the Findings section below. Yes No	
Was the contractor's conclusion reasonable? If no, explain why in the Findings section below. Yes No	
Additional Information to be Requested:	
Findings:	

VI. VEVRAA OUTREACH ASSESSMENT

VEVRAA Outreach Assessment. Indicate whether the contractor evaluated the effectiveness of each outreach and positive recruitment effort, and whether the contractor concluded that the totality of its efforts were effective in identifying and recruiting qualified protected veterans. Also, indicate whether the contractor's conclusion is reasonable and, if not, explain why. If the contractor concludes that its efforts were not effective, list the alternative efforts that it has identified. Identify any additional information that will be requested and whether the issue needs to be investigated on-site. Provide an explanation of any findings, indicating whether and how the problem was resolved, and what remedial action(s) was taken.

VEVRAA OUTREACH ASSESSMENT	On-site ☑
Did the contractor evaluate the effectiveness of each outreach and positive recruitment effort it undertook, and draw a conclusion as to whether the totality of its efforts were effective in identifying and recruiting qualified protected veterans? If not, explain in the Findings section below. Yes No	
Was the contractor's conclusion reasonable? If no, explain why not in the Findings section below. Yes No	
Additional Information to be Requested:	
Findings:	

VII. EMPLOYMENT ACTIVITY DATA ANALYSES

Desk Audit Analyses. Summarize any potential systemic or individual discrimination found under any legal authority during the desk audit from analyzing employment activity data, including compensation, hires, terminations and promotions (*e.g.*, statistical indicators showing disparate impact against minorities or women). Include a discussion of the nature of any indicators of discrimination, relevant evidence collected and reviewed at desk audit, actions (if any) taken to resolve the indicators, and whether and how the problem was resolved. If the discrimination indicator could not be resolved through additional data analysis during pre-on-site or early resolution procedures, check the box to indicate if the compliance evaluation will continue with an on-site investigation.

EMPLOYMENT DATA ANALYSES RESULTS	On-site ☑
HIRING ANALYSIS RESULTS:	
TERMINATION ANALYSIS RESULTS.	
PROMOTION ANALYSIS RESULTS.	
COMPENSATION ANALYSIS RESULTS.	

VIII. OTHER PROBLEMS FOR ON-SITE INVESTIGATION

Identify any other problems that require additional information and/or require an on-site review, such as a pay secrecy policy or minority and female representation, as applicable within departments/units; possible lines of progression (within department or across department lines); grade or salary levels; supervisory positions vs. those supervised, etc. Provide an explanation of any findings, indicating how the problem was resolved and what remedial action(s) was taken. If the problems could not be resolved through additional records requests during pre-on-site or early resolution procedures, check the on-site box. Desk audit discrimination indicators are reported in Part B, VII.

#	PROBLEM AREAS	On-site ☑
1	PROBLEM AREA:	
	ADDITIONAL INFO:	
	FINDINGS:	
	RESOLUTION:	
2	PROBLEM AREA:	
	ADDITIONAL INFO:	
	FINDINGS:	
	RESOLUTION:	
3	PROBLEM AREA:	
	ADDITIONAL INFO:	
	FINDINGS:	
	RESOLUTION:	
4	PROBLEM AREA:	
	ADDITIONAL INFO:	
	FINDINGS:	
	RESOLUTION:	
5	PROBLEM AREA:	
	ADDITIONAL INFO:	
	FINDINGS:	
	RESOLUTION:	

PART C: ON-SITE INVESTIGATION

I. IMPLEMENTATION: EQUAL OPPORTUNITY CLAUSE AND OTHER REQUIREMENTS UNDER EXECUTIVE ORDER 11246, SECTION 503, VEVRAA AND EXECUTIVE ORDER 13496

Determine whether the contractor complied with the following requirements (Yes/No). If "Yes," indicate how this was confirmed. If "No," explain the problem, whether it was resolved and, if resolved, indicate how. If requirements are not resolved, they must be included in the **Case Summary and Recommendations** section.

Applicable under Executive Order 11246, Section 503 and VEVRAA
INCLUDED EQUAL OPPORTUNITY CLAUSE IN SUBCONTRACTS AND PURCHASE ORDERS (41 CFR 60- 1.4, 41 CFR 60-300.5, 41 CFR 60-741.5)
POSTED CURRENT NOTICES, INCLUDING THE "EEO IS THE LAW" POSTER AND ANY REQUIRED SUPPLEMENT IN CONSPICUOUS PLACES, ELECTRONICALLY WHERE REQUIRED (41 CFR 60- 1.4, 41 CFR 60-300.5, 41 CFR 60-741.5)
NOTIFIED PARTIES WITH WHICH IT HAS A CBA OF ITS EEO OBLIGATIONS (41 CFR 60- 1.4, 41 CFR 60-300.5, 41 CFR 60-741.5)
INCLUDED EEO LANGUAGE IN JOB ADVERTISEMENTS (41 CFR 60-1.4, 41 CFR 60-300.5, 41 CFR 60-741.5)
Applicable under Executive Order 11246 only
POSTED PAY TRANSPARENCY NONDISCRIMINATION PROVISION (PHYSICALLY OR ELECTRONICALLY) AND INCLUDED IT IN CURRENT EMPLOYEE MANUALS AND HANDBOOKS (41 CFR 60-1.35(c))

Applicable under Section 503 and VEVRAA
MADE AAPS AVAILABLE FOR INSPECTION, AND POSTED LOCATION AND HOURS (41 CFR 60-300.41, 41 CFR 60-741.41)
COMPLIED WITH REQUIREMENTS RELATED TO DISABILITY-RELATED QUESTIONS AND
MEDICAL EXAMINATIONS (41 CFR 60-300.23, 41 CFR 60-741.23)
COMPLIED WITH THE REQUIREMENTS RELATED TO CONFIDENTIALITY AND USE OF MEDICAL INFORMATION (41 CFR 60-300.23(d), 41 CFR 60-741.23(d)
112D1C12 111 OKM1111011 (41 C1R 00-300.23(d), 41 C1R 00-741.23(d)
COMPLIED WITH REQUIREMENTS RELATED TO THE INVITATION TO SELF-IDENTIFY AS A
PROTECTED VETERAN AND THE INVITATION TO SELF-IDENTIFY AS AN INDIVIDUAL WITH A DISABILITY (FORM CC-305) (41 CFR 60-300.42, 41 CFR 60-741.42)
DISTRIBUTE (FORM CC 500) (TOTALOU 500.12, TOTALOU 7 11.12)
Applicable under Executive Order 13496 only
POSTED NOTICE OF EMPLOYEE RIGHTS UNDER THE NATIONAL LABOR RELATIONS ACT
(Required poster and electronic posting, if applicable) (29 CFR 471.2)
INCLUDED NOTICE OF EXECUTIVE ORDER 1440/ ORLIGATIONS IN SURCOMERA CTC (20 CTD 45)
INCLUDED NOTICE OF EXECUTIVE ORDER 13496 OBLIGATIONS IN SUBCONTRACTS (29 CFR 471, Subpart A, app. A)

II. IMPLEMENTATION OF REGULATIONS PROHIBITING DISCRIMINATION ON THE BASIS OF SEX

Verify the contractor's implementation of the regulations prohibiting discrimination on the basis of sex at 41 CFR Parts 60-1 and 60-20. If the contractor is in compliance, describe below how this determination was made (*e.g.*, specifically reference documentation and other evidence reviewed that is relevant to the determination, and describe/summarize relevant interview statements). If not, explain the problem, whether it has been resolved and, if so, how. If you identify a potential discrimination problem, include the issue in Part C, V – Problems Identified During the On-site Investigation.

SEX DISCRIMINATION REGULATIONS, 41 CFR PART 60-20 VIOLATION? YES / NO EXPLAIN

Discrimination Based on Pregnancy, Childbirth and Related Medical Conditions (41 CFR 60-20.5)

Review the contractor's job policies and practices with regard to pregnancy, childbirth and related medical conditions. Does the contractor treat employees and applicants affected by pregnancy, childbirth and related medical conditions the same as employees affected by other medical conditions who are similar in their ability or inability to work? Examine the contractor's policies and practices related to:

- (a) Health insurance;
- (b) Job accommodations; and
- (c) Leave

If such policies or practices are the same for pregnancy-related conditions and other medical conditions that are similar in their effect on employees' ability to work, examine whether such policies or practices have an adverse impact on the basis of sex and, if so, whether the contractor has shown that such policies or practices are job-related and consistent with business necessity.

Sexual Harassment and Hostile Work Environments (41 CFR 60-20.8)

Is there evidence of unwelcome sexual advances, requests for sexual favors, offensive remarks about a person's sex, or other verbal or physical conduct of a sexual nature under any of the following circumstances?

- 1) Submission to such conduct is made either explicitly or implicitly a term or condition of an individual's employment;
- 2) Submission to or rejection of such conduct by an individual is used as the basis for employment decisions affecting such individual; or
- 3) Such conduct has the purpose or effect of unreasonably interfering with an individual's work performance; or creating an intimidating, hostile or offensive working environment.

III. IMPLEMENTATION OF THE GUIDELINES ON DISCRIMINATION BECAUSE OF RELIGION OR NATIONAL ORIGIN

Verify the contractor's implementation of the regulations prohibiting discrimination on the basis of religion and national origin at 41 CFR Part 60-1, and the Guidelines on Discrimination Because of Religion or National Origin at 41 CFR Part 60-50. If the contractor is in compliance, describe below how this determination was made (*e.g.*, reference documentation and other evidence that was reviewed, and describe statements made during interviews). If not, explain the problem, whether it has been resolved and, if so, how. If you identify a potential discrimination problem, include the issue in Part C, V –Problems Identified During the On-site Investigation.

GUIDELINES ON DISCRIMINATION BECAUSE OF RELIGION, 41 CFR PART 60-50 VIOLATION? YES/NO EXPLAIN

Equal Employment Policy (41 CFR 60-50.2)

- 1. Contractor does/does not discriminate on the basis of religion. If discrimination is found, please explain the problem in Part C, V Problems Identified During the On-site Investigation, and describe any related violation findings in the Case Summary and Recommendations section.
- 2. Describe any outreach efforts made by the contractor, if required to address EEO disparities based on religion.

Accommodations to Religious Observance and Practice (41 CFR 60-50.3)

Contractor provides requested accommodations for religious observances and practices unless it can demonstrate that providing an accommodation would cause an undue hardship on the contractor's business. If accommodations were wrongly denied, please explain.

GUIDELINES ON DISCRIMINATION BECAUSE OF NATIONAL ORIGIN, 41 CFR PART 60-50 VIOLATION? YES/NO EXPLAIN

Equal Employment Policy (41 CFR 60-50.2)

- 1. Contractor does/does not discriminate on the basis of national origin. If discrimination is found, please explain the problem in Part C, V Problems Identified During the On-site Investigation, and describe any related violation findings in the Case Summary and Recommendations section.
- 2. Describe any outreach efforts made by the contractor, if required to address EEO disparities based on national origin.

IV. INVESTIGATING POTENTIAL DISCRIMINATION IDENTIFIED DURING DESK AUDIT

Discrimination Investigative Results. Record the on-site investigative findings for any potential systemic or individual discrimination that was identified during desk audit and recorded in Part B, VII of the SCER (*e.g.*, statistical indicators showing disparate impact against minorities or women in hiring or compensation, evidence of disparate treatment). Include a discussion of the nature of the problem, relevant evidence collected and reviewed, actions (if any) taken to resolve the problem, and whether and how the problem was resolved. Also include any findings of violation in **Case Summary and Recommendations** section.

SUMMARY OF PROBLEMS, ACTIONS TAKEN AND RESOLUTION (Add additional sheets as an attachment to the SCER, if needed)

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V. PROBLEMS IDENTIFIED DURING THE ON-SITE INVESTIGATION

Investigating Problems Identified On-site. Record the on-site investigative findings for any problems discovered during the on-site investigation (*e.g.*, anecdotal evidence describing discrimination or harassment against employees based on disability, protected veterans' status, sexual orientation or gender identity, or suggesting that the contractor prohibits employees from discussing their pay). Include a discussion of the nature of the problem, relevant evidence collected and reviewed, actions (if any) taken to resolve the problem, and whether and how the problem was resolved. Also include any findings of violation in **Case Summary and Recommendations** section.

SUMMARY OF PROBLEMS, ACTIONS TAKEN AND RESOLUTION (Add additional sheets as an attachment to the SCER, if needed)

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PART D: CORPORATE MANAGEMENT EVALUATION (CMCE) NARRATIVE

(Only complete when conducting a CMCE)

When conducting a CMCE, this part of the SCER must be completed in addition to the Case Summary and Recommendations section; and Parts A, B and C. Compliance officers should use the Consolidated EEO-1 Report (Type 2) and Headquarters Report (Type 3) for completing the information related to corporate establishment representation.

This document must be attached to all CMCE SCERS. If using the Adobe format and the narrative extends beyond the space available on the form, then tab and file the document, and list the tab with the location in the space the question (*e.g.*, see Tab File 1-A – Hires). While this is a guide, all questions listed should be answered; however, you are not limited to only to the questions listed. See the FCCM, Chapter 4 and 41 CFR 60-2.30 for additional information.

Introduction:	Describe the corporate background, structure, observations concerning corporate culture and values. Also, describe any previous OFCCP reviews or complaints, or complaints filed with other agencies that specifically address management jobs or "glass ceiling" issues.
AAP Development:	Did the contractor develop and maintain an AAP at each facility (yes/no). If "no" explain how employees are accounted for in the contractor's AAPs?
Corporate AAP:	List the positions at lower-level establishments that are rolled-up into the Corporate AAP?
Scope:	Did the evaluation only cover the corporate headquarters? Yes/No If no because the evaluation was extended beyond the corporate headquarters to an intermediate headquarters or lower-level establishment, please explain the circumstances for the decision.
Focus Level and Areas:	Describe the company's pay and management structure.

Outreach Efforts:	Describe and assess the effectiveness of recruitment programs the company has in place at various levels. For upper-level management, do they use executive search firms or informal referrals from current executive level employees, or both? If executive search firms, what type? Were they informed of EEO/AA policy?
Jobs Filled at and above the Focus Level:	Describe the representation at the focus levels and during the evaluation period. Determine what jobs have been filled at the mid- and senior corporate management levels, and how were they filled (hire, promotion, transfer). Describe external and internal opportunities.
Internal Development - Specific Programs:	Does the company have development programs/opportunities for top management positions in the following areas and, if so, describe the participation (minorities, women, individuals with disabilities and protected veterans) in the programs: 1) Succession and Related Planning, 2) Performance Appraisals, 3) Visibility (Special Projects/Task Forces, Committees, Special Assistants/Executive Assistants), 4) Management Training and Executive Development Programs, and 5) Mentoring and Networking. Identify whether any of these programs/opportunities are designed for a particular group. During the review period, how many employees have gone through training and development programs? How many of those employees are males, females, various races, individuals with disabilities and/or protected veterans. How many have been promoted after completing the program? Describe the benefits of the program and the relationship to promotions. What happens if someone does not complete the program and their eligibility for future advancement? What is the contractor's policy and procedures on promotions, transfers and training opportunities?
Total Compensation:	Describe the compensation system, including any findings with regard to 1) Bonuses, 2) Stock, 3) Perks, and 4) Award and Honor Programs. What are the names of bonus/incentive plan(s)? Who is eligible? What are the criteria for eligibility, <i>e.g.</i> , length of service, minimum performance level, designation as a critical or high-potential employee? How is the final award determined, reviewed and approved?
Terminations:	Have there been any terminations among the mid- and senior level corporate management? What are the termination policies and practices? Are they evenhandedly applied?