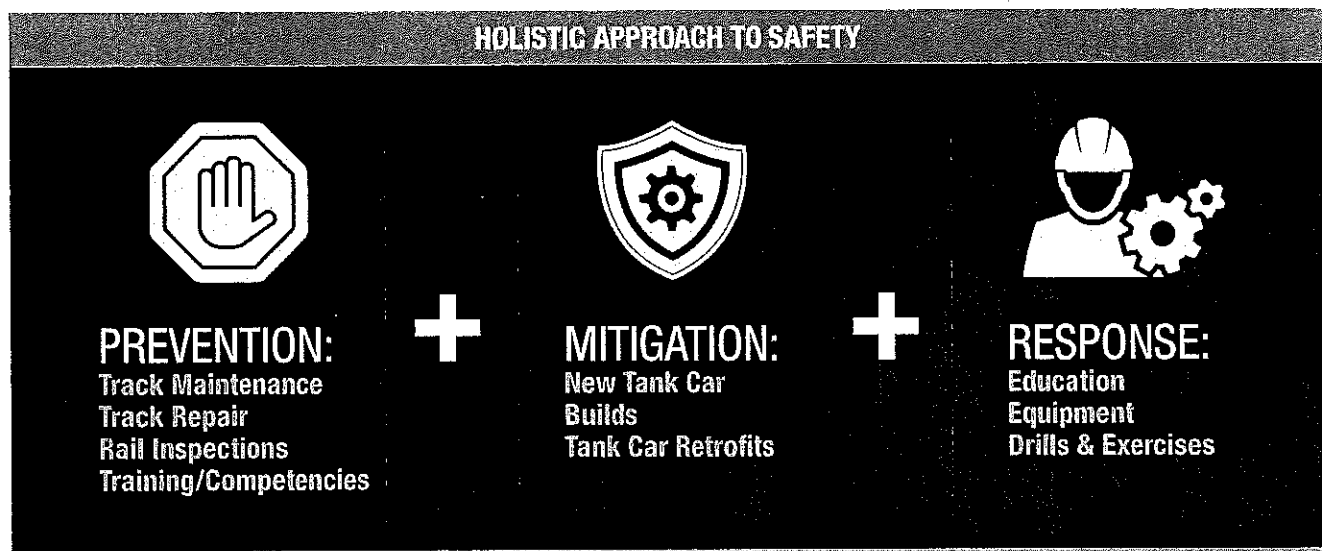


# RAIL SAFETY

SAFETY IS A CORE VALUE OF THE OIL AND NATURAL GAS INDUSTRY

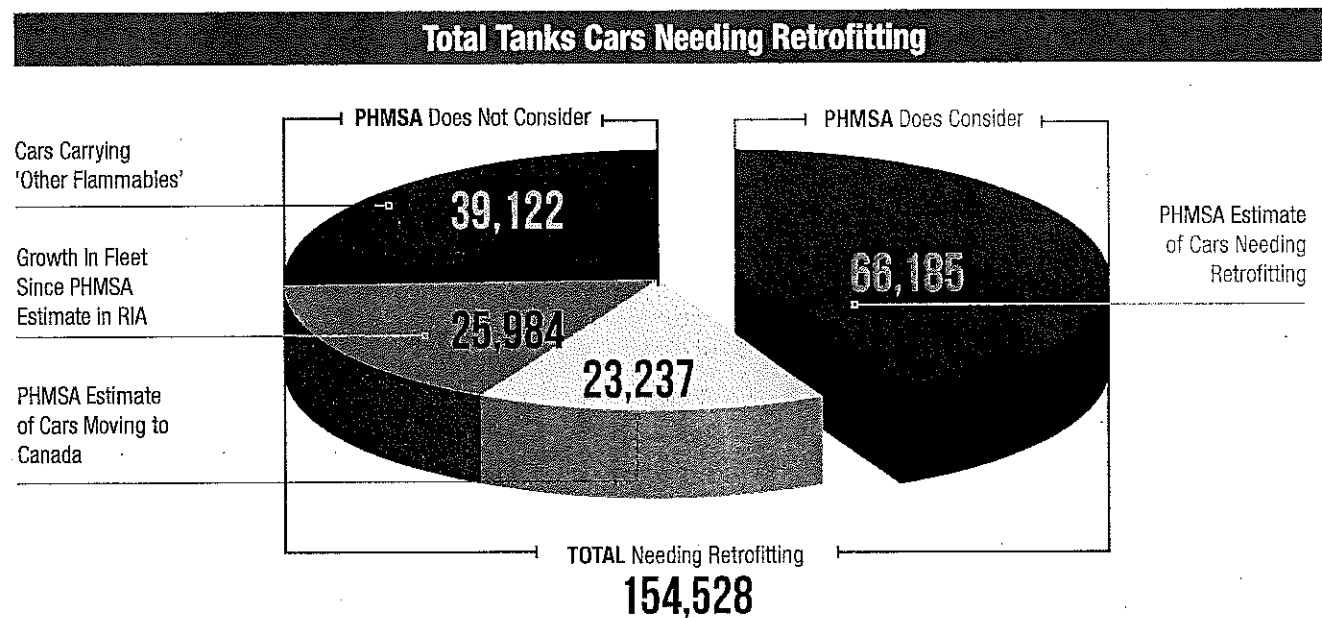
Zero incidents • A Culture of Safety • Continuous Improvement • Learn from Experience • Systems for Success



## RETROFIT PRIORITIZATION

API Supports an Aggressive and Practicable Retrofit Schedule

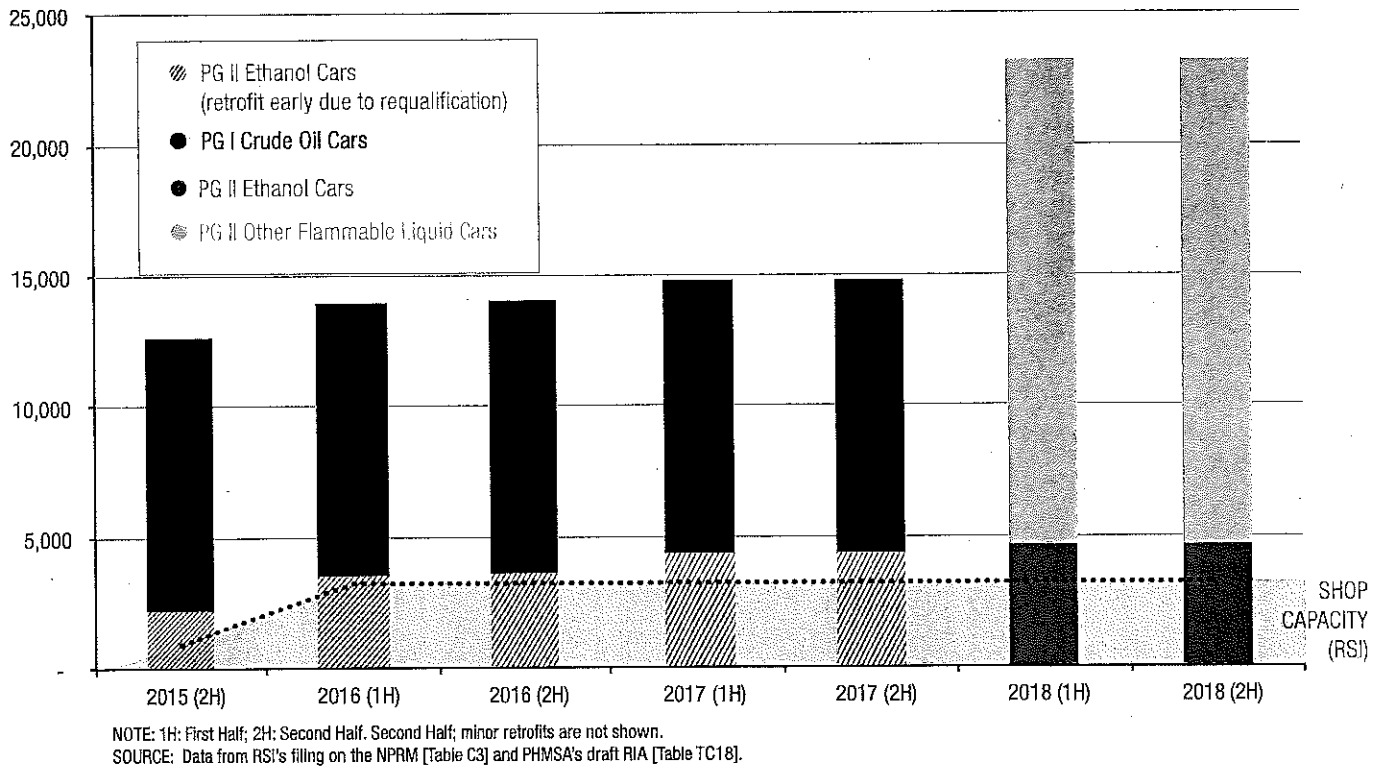
PHMSA underestimates the number of cars that will need to be retrofitted • Retrofit shop capacity is limited



SOURCE: Data from RSI's filing on the NPRM [Table C3] and PHMSA's draft RIA [Table TC18].

# RETROFIT PRIORITIZATION SCHEDULE

## PHMSA Underestimates Tank Cars Needing Retrofits



## Adopting Transport Canada's Timeline Does Not Provide Enough Time

