

Mach 31, 2022

Comments to the Office of Management and Budget (OMB)

Re: Census Bureau's Ask U.S. Panel, Federal Register Notice

87 FR 11408 (Pages 11408-11409) (Document Number 2022-04222)

On behalf of the Insights Association (IA), the leading nonprofit trade association for the market research and data analytics industry, I am respectfully submitting follow-up comments on the U.S. Census Bureau's planned Ask U.S. Panel.

These comments focus on the following areas:

- 1. Federal agencies can (and already do) purchase such services from the private sector;
- 2. Development of a duplicative online panel presents an unnecessarily high respondent burden;
- 3. Development of a duplicative online panel presents an unnecessary financial burden on federal taxpayers;
- 4. Government competing against the private sector;
- Government subsidizing a private entity to develop (and keep for its own use) duplicative IP;
- 6. The clash between the Census Bureau's supporting statement and reality.

IA defends and promotes the indisputable role of insights in driving positive impacts on society and consumers. Our more than 7,000 company and individual members are the world's leading producers of intelligence, analytics and insights defining the needs, attitudes and behaviors of consumers, organizations and their employees, students and citizens. With that essential understanding, leaders can make intelligent decisions and deploy strategies and tactics to build trust, inspire innovation, realize the full potential of individuals and teams, and successfully create and promote products, services and ideas.

The "Ask U.S. Panel" is being developed by the Bureau through a cooperative agreement to create a new "nationally representative survey panel for tracking public opinion on a variety of topics of interest to numerous federal agencies and their partners, and for conducting experimentation on alternative question wording and methodological approaches."

The Census Bureau first solicited public comments on its proposed online panel in December 2021; IA provided comments on it on February 7, 2022. This new Federal Register Notice (FRN) is an abbreviated version of the earlier one, drilling down on the pilot stage. The Bureau plans to spend the first two years "on developing the overall design and conducting a large-scale field Pilot Test" and will not even focus on making the panel a "[n]ationally representative data collection based on a probability sample of U.S. adults" until the third year.

"Ultimately," notes the FRN, "the Panel seeks to make it possible to release data that meets standards of the Federal Statistical Agencies and the Office of Management and Budget (OMB)... [and] ensure availability of frequent data collection for nationally representative estimates on a variety of topics and a variety of subgroups of the population."

However, numerous private sector insights companies and organizations already provide well-established high-quality probability-based panels to the federal government and other customers without needing federal subsidy and multiple years of development time. At best, the proposed plan for the Census Bureau to develop a probability-based research panel is duplicative. The Bureau's plan is also anti-competitive, given these existing panels and the Bureau's intent to fund an additional insights firm to spend years building one whose intellectual property that firm would get to keep for its own purposes.

Federal agencies can (and already do) purchase such services from the private sector

The ultimate goal of the proposal -- to create a probability-based nationwide representative survey panel for tracking public opinion -- is already being fulfilled utilizing numerous non-governmental sources. Insights providers such as Ipsos, NORC at the University of Chicago, Dynata, SSRS, Gallup and others maintain probability-based research panels that could meet any needs of the Bureau or other federal agencies. Most of them already successfully provide such services to federal agency clients, including the Bureau itself. Plenty of other insights companies and organizations with panels could also adapt to provide probability-based panels if requested.

Since these insights providers offer their services commercially on the open market, the Census Bureau could acquire such panel research services with full and open competitions. So why does the Bureau feel the need to disregard the availability of ready commercial alternatives and develop its own panel?

Development of a duplicative online panel presents an unnecessarily high respondent burden

The respondent burden from the Bureau proposal will be unnecessarily high. As already stated, there are numerous non-governmental alternatives available in the market today, engaging with research subjects across the country in support of private and public-sector clients. A duplicative

¹ IA comments posted at https://www.insightsassociation.org/Portals/INSIGHTS/Docs%20to%20link/IA%20comments%20AskUSpanel%20CensusBureau%202-7-22.pdf?ver=t3uMQ9sz8Qhi5cdCQVOg8A%3d%3d

² The goal of the FRN is to allow for the additional 30-day comment period required under the Paperwork Reduction Act (PRA) and follows the previously provided 60-day comment period on December 7, 2021.

research panel created by the Census Bureau would impose undue burdens on the American public when they are already participating in private-sector panels.

Moreover, the several years of pilot testing to develop the Ask U.S. Panel means that the Census Bureau suggests it is better to potentially waste respondents' time on experimental piloting of a panel over several years, instead of taking advantage of an existing panel provider's expertise and technology (and their ability to quickly produce insights on methodology and content).

Development of a duplicative online panel presents an unnecessary financial burden on federal taxpayers

The development of a research tool by the federal government to meet needs that can and are already being satisfied by insights providers outside of the federal government presents an unnecessary financial cost to American taxpayers.

Besides just the cost and expertise involved in establishing this duplicative service, the Census Bureau has not considered the immense expertise in data quality, incentive management and delivery, fraud detection, and privacy and permissions management required to successfully maintain this kind of panel. The Bureau mentioned no planned procedures to monitor and mitigate attrition of panelists and how it would refresh the pool of available respondents. The multi-year pilot plan suggests they just hope to learn on the fly, an expensive gamble.

Why should taxpayers fund the lengthy creation and complicated maintenance of such a duplicative service?

Government competing against the private sector

According to the original Notice of Federal Funding,³ the Ask U.S. Panel would be "open to government and other non-profit researchers and policy makers," meaning that the Bureau's proposed panel itself could compete directly with private sector insights providers. The Bureau dismissed this problem in its supporting statement as something to worry about later: "The instant request is only for the pilot study to develop a proof of concept and refine methods. Approval for the build out and use of the full panel will be the subject of subsequent 30-day notices."⁴

Since 1955, federal agencies have been charged with avoiding "activities conducted by the Government that provide services or products for its own use which could be procured from private enterprise through ordinary business channels". ⁵ The policy required the head of an agency to make any exception to such restrictions "only where it is clearly demonstrated... that it is not in the public interest to procure such product or service from private enterprise." This policy was

³ CENSUS-ADR-ADRM-2020-2006579. U.S. Census Bureau Research and Methodology Directorate Cooperative Agreements. Department of Commerce. Page 10. https://www.grants.gov/web/grants/search-grants.html?keywords=CENSUS-ADR-ADRM-2020-2006579

⁴ Supporting Statement A. Page 9. https://www.reginfo.gov/public/do/DownloadDocument?objectID=118921200

⁵ Bureau of the Budget Bulletin 55-4. January 15, 1955. https://www.governmentcompetition.org/wp-content/uploads/2018/11/Bureauof_the_Budget_Bulletin_55-4_January_15_1955.pdf

reiterated by every Administration following, including in OMB Circular A-76⁶ and other policies specifically requiring competitive sourcing.

The Census Bureau implies in the supporting statement that it has conducted a competitive sourcing analysis, but in fact has only checked to see if the data to be collected in the pilot project stage is duplicative of other Federal government agencies: "This research does not duplicate any other data collection or research being done by the Census Bureau or other Federal agencies. The purpose of this clearance is to stimulate research, which would not be done under other circumstances due to time constraints." That is no substitute for an actual sourcing analysis.

Government subsidizing a private entity to develop (and keep for its own use) duplicative IP

By using a cooperative agreement, under which the intellectual property (IP) developed is owned not by the federal government but by the awardee, the Census Bureau is using taxpayer funds to establish a panel that is free to be used by a private entity for its own work long after the contracted work is complete. Per the Department of Commerce Financial Assistance Standard Terms and Conditions (December 26, 2014, § D.03.a), the awardee "owns any work produced or purchased under a Federal award."

How could the best or most cost-effective way of pursuing the Census Bureau's research goals involve directly subsidizing a private entity to spend years developing a service duplicative of existing offerings from other private entities?

Supporting statement v. reality

The Bureau's supporting statement⁸ claims that the broader "statistical community... has been struggling with near-real-time measurement of key areas, including: 1) Privacy and confidentiality opinions and preferences; 2) Public attitudes towards data collection and use of administrative records; 3) Methodological choices regarding online instrument design decisions; 4) Survey design choices regarding wording and contact timing; 5) Messaging strategies to increase response rates; and 6) Novel data collection needs due to emerging national events, like the COVID-19 pandemic."

In fact, if the "statistical community at large" has been struggling with such measurement, it suggests that they have either not looked very far for fulfilment options (since many such topics are regularly covered in publicly-available opinion polling), or they are simply seeking federal taxpayer subsidy for data collection that is already available for purchase in the private sector.

The supporting statement⁹ also insists that "[e]xisting commercial online panel alternatives typically fail to meet OMB's standards for transparency, which require sufficient detail on data collection and estimation methods to allow reproducibility, and sufficient detail on data quality and representativeness to enable OMB to evaluate the fitness for purpose." In reality:

⁹ Supporting Statement A. Page 3. https://www.reginfo.gov/public/do/DownloadDocument?objectID=118921200



 $^{^{6}\} https://www.whiteh\underline{ouse.gov/sites/whitehouse.gov/files/omb/circulars/A76/a076.pdf}$

⁷ Supporting Statement A. Page 5. https://www.reginfo.gov/public/do/DownloadDocument?objectID=118921200

⁸ Supporting Statement A. Pages 2-3. https://www.reginfo.gov/public/do/DownloadDocument?objectID=118921200

- 1. Plenty of online panel research meets OMB standards and is successfully procured by dozens of federal agencies and departments; and
- 2. To the extent that OMB's standards¹⁰ pose a challenge, it suggests that the Bureau should be focused on helping OMB update the standards to reflect modern online panels (last overhauled in 2006, although an updated Q&A was released in 2016¹¹) and helping federal agencies absorb and understand them, a venture with which the Insights Association and our industry would be happy to assist.

Finally, the Bureau's supporting statement projects that the pilot will cost a mere \$3.5 million: "The Cooperative Agreement under which the Pilot data is being collected will cost the government a total of \$3.5 million from inception (September 2020) through completion of the Pilot (September 2022). Census Bureau annual staff time is estimated at approximately \$200,000 (or one FTE)." 12

However, this hides the true cost of the Bureau's plan, since actually building the panel, which the Bureau doesn't propose to even do until at least year three, would cost a massively greater amount. NORC estimates it would cost at least \$25 million to build the kind of online panel sought by the Bureau, with annual maintenance being quite expensive (as much as \$2 million per year). Meanwhile, NORC estimates that studies from pre-existing probability-based panel providers could "be purchased for as little as \$100,000." 14

Conclusion

We applaud the Census Bureau for their ongoing innovation and dedication to serve as the leading source of the highest quality and most representative data for the nation's people and economy. The Insights Association dedicates much of our advocacy to supporting the decennial census and the American Community Survey (ACS), the two essential federal data sources underpinning statistical sampling and representativeness in almost all U.S. research studies. We are no strangers to the importance of the Bureau and its core work.

However, IA remains gravely concerned about the shaky rationale and lack of need for the Ask U.S. Panel given numerous commercially-viable alternatives. The Census Bureau should be using the competitive marketplace of available insights services to acquire pre-existing research services on an as-needed basis, which would reduce public burden, save years of development time, and ultimately cost taxpayers a lot less money.

Sincerely, Howard Fienberg Senior VP Advocacy for the Insights Association

 $^{^{10}}$ OMB Standards and Guidelines for Statistical Surveys (September 2006) $\underline{\text{https://www.whitehouse.gov/wp-content/uploads/2021/04/standards}}$ stat surveys.pdf

¹¹ QUESTIONS AND ANSWERS WHEN DESIGNING SURVEYS FOR INFORMATION COLLECTIONS. OMB. October 2016. https://obamawhitehouse.archives.gov/sites/default/files/omb/inforeg/pmc_survey_guidance 2006.pdf

¹² Supporting Statement A. Page 16. https://www.reginfo.gov/public/do/DownloadDocument?objectID=118921200

¹³ NORC comments. February 22, 2022. Page 3. https://www.regulations.gov/comment/USBC-2021-0024-0004

¹⁴ NORC comments. February 22, 2022. Page 2. https://www.regulations.gov/comment/USBC-2021-0024-0004