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OMB Control Number: 0694-0119 Expiration Date: September 30, 2025

DEFENSE INDUSTRIAL BASE ASSESSMENT OF THE U.S. MICROELECTRONICS INDUSTRY: SEMICONDUCTOR MANUFACTURING EQUIPMENT, MATERIALS, AND INPUTS



### SCOPE OF ASSESSMENT

The U.S. Department of Commerce (DOC), Bureau of Industry and Security (BIS) is conducting a survey and assessment of the U.S. Microelectronics Industry, specific to semiconductor manufacturing equipment, materials, and inputs in continuation of efforts pursuant to Section 9904 of the National Defense Authorization Act (NDAA) of Fiscal Year 2021 (15 USC § 4654).

This survey is not part of the application for funding under Section 9902 of the 2021 NDAA (15 USC § 4652). Individual survey responses will not affect your organization's eligibility and/or consideration for CHIPS Act or other government funding.

## RESPONSE TO THIS SURVEY IS REQUIRED BY LAW

A response to this survey is required by law under the authority and provisions of the Defense Production Act of 1950 (DPA) (50 U.S.C. § 4555), as amended, and Executive Order 13603. Failure to respond can result in a maximum fine of \$10,000, imprisonment of up to one year, or both. Information furnished herein is deemed confidential and will not be published or disclosed except in accordance with Section 705(d) of the DPA. Section 705(d), Executive Order 13603, and DOC's implementing regulations (15 C.F.R. § 702.3) prohibit the publication or disclosure of this information unless the President, Secretary of Commerce, or Under Secretary for Industry and Security determines that its withholding is contrary to the national defense. Unless such a determination has been made, information will not be shared with any non-government entity, other than in aggregate form. The information will be protected pursuant to the appropriate exemptions from disclosure under the Freedom of Information Act (FOIA), should it be the subject of a FOIA request.

Notwithstanding any other provision of law, no person is required to respond to nor shall a person be subject to a penalty for failure to comply with a collection of information subject to the requirements of the Paperwork Reduction Act unless that collection of information displays a currently valid OMB Control Number.

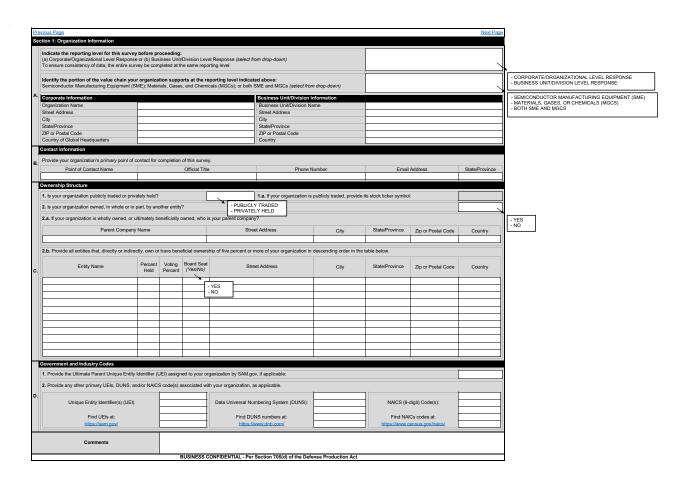
### **BURDEN ESTIMATE AND REQUEST FOR COMMENT**

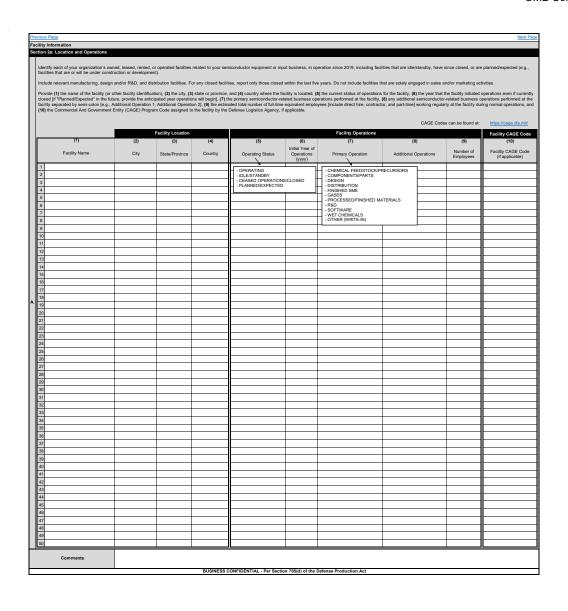
Public reporting burden for this collection of information is estimated to average 20 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information to BIS Information Collection Officer, Room 6883, Bureau of Industry and Security, U.S. Department of Commerce, Washington, D.C. 20230, and to the Office of Management and Budget, Paperwork Reduction Project (OMB Control No. 0694-0119), Washington, D.C. 20503.

BUSINESS CONFIDENTIAL - Per Section 705(d) of the Defense Production Act

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	General Instructions
	Your organization is required to complete this survey on the U.S. Microelectronics industrial base.
A.	You must complete the survey using the DOC/BIS template which is Microsoft Excel-based and can be downloaded at https://www.bis.doc.gov/SemiconductorSurvey.
	If you are not able to download the survey document, at your request BIS staff will email the Excel survey template directly to you.
	Respond to every question. Surveys that are not fully completed will be returned for completion.
В.	Use the comment boxes to provide any information to supplement responses provided in the survey form. Make sure to record a complete answer in the space provided, even if the space does not appear to expand to fit all of the information.
C.	This survey is not part of the application for funding under Section 9902 of the 2021 NDAA (15 USC § 4652). Individual survey responses will not affect your organization's eligibility and/or consideration for CHIPS Act or other government funding.
	Any forecasts requested in this survey are understood to be speculative and for aggregate, statistical purposes.
D.	Your organization has the option to provide a single Corporate level response or separate Business Unit/Division level responses for each of its semiconductor-related businesses.
Б.	Note, if your organization is completing Business Unit/Division level surveys, any reference to "your organization" should be inferred as business unit or division. The reporting level must remain consistent throughout the survey, unless instructed otherwise.
E.	DO NOT disclose any U.S. Government (USG) classified information in this survey form.
	Submit your completed survey in a Microsoft Excel file via [email address to come]
F.	Note that the survey submission email is different from the general correspondence email. This is to provide survey responses with a higher level of protections than general email.
G.	Questions related to the survey content should be directed to BIS survey support staff at SemiconductorStudy@bis.doc.gov.
	For questions related to the overall scope of the industrial base survey and assessment, contact:
н.	Katherine Reid Acting Director, Defense Industrial Base Division BIS/Export Administration/Office of Strategic Industries & Economic Security 1401 Constitution Avenue, NW, Room 3876 Washington, DC 20230
	DO NOT submit completed surveys to Ms. Reid's postal or personal email address. All surveys must be submitted electronically.
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ous Page Ity Information on 2b: Future Outlook						<u>Ne</u>
on 2b: Future Outlook						
or each of your organization's facilities ) any planned closure, (3) planned ph planation of your organization's planne	identified in Section 2a, (1) estim ysical expansion, or (4) planned r ed closures, expansions, modern	ate the percentage (%) sha modernization (e.g., upgrade izations, and/or anticipated	re of total operations at the e or retooling) within the r increase/decrease in pro-	ne facility which are rela next 10 years; and esti duction capacity for ea	ted or attributable to suppor nate (5) the anticipated perc h facility, as applicable.	rt for the semiconductor industry or your semiconductor business operations. For each facility ind cent (%) increase or decrease in production capacity in the next five years. Provide (6) a brief
	Semiconductor Operations				Planne	d Activity
	(1)	(2)	(3)	(4)	(5)	(6)
Facility Name (auto-populated from Section 2a)	Estimate (%)	Planned Closure	Planned Physical Expansion	Planned Modernizat		
		*	, ,	,		
		- YES, IN 1 TO 2 YEARS - YES, IN 3 TO 4 YEARS	- YES, IN 1 TO 2 - YES, IN 3 TO 4	YEARS - YES	, IN 1 TO 2 YEARS , IN 3 TO 4 YEARS	
		- YES, IN 5 TO 10 YEARS	- YES, IN 5 TO 1	0 YEARS - YES	, IN 5 TO 10 YEARS	
		- NO	- NO	- NO		
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## Previous Page Sections 3a-3e: Semiconductor Manufacturing and ATP Equipment (SME) Your response in Section 1 indicates your organization produces semiconductor manufacturing equipment or components. Complete the following Sections 3a-3e. PROCEED TO SECTION 3a

Previous Page					Next Page
Semiconductor Manufacturing and ATP Equipment (SME)					
Section 3a: Semiconductor Industry Support					
Common semiconductor manufacturing process steps are listed below divided For each process step listed in Parts A (FEOL) and B (BEOL), indicate (1) your (3) whether your organization is currently performing research & development. semiconductor and non-semiconductor related] business operations the proces	organization's level of participation in producin Then, (4) provide a description of your organiz	ıg equipment us	ed for the pro	cess step, (2) whether your organization serves as a distributor of equipmen	made by other companies,
			Level of	Participation	Business Operations
SME Supporting:	(1) Participation	(2) Distribution	(3) R&D	(4) Description	(5) Percent (%) of Total
1 Blank Wafer Preparation	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \		7		
2 Material Removal and Cleaning 3 Etching (Dry, Wet) 4 Chemical Mechanical Planarization 5 Deposition 6 Epitaxy 7 Rapid Thermal Processing A. O 9 Photoresist Processing L 10 Lithography Equipment 11 Lithographic Materials Manufacturing Equipment (e.g., Masks) 12 Diffusion and Ion Implantation (e.g., Doping) 13 Process Control (e.g., Metrology and Inspection)	- FINISHED EQUIPMENT - COMPONENTS/SUB-SYSTEMS - BOTH FINISHED EQUIPMENT AND COMPONENTS - OTHER			YES NO	
14 Manufacturing Automation (Front-End of the Line) 15 Diagnostic and Test Related Equipment 16 Other (specify here)					
1 Dicing 2 Wire Bonding 3 Hybrid Bonding 4 Wafer Bonding 5 Die Attachment E 6 Packaging O 7 Plating L 8 ATP Process Control (e.g., Metrology and Inspection) 9 Diagnostic and Test Related Equipment 10 Printed Circuit Board Assembly/Attachment 11 Manufacturing Automation (Back End of the Line) 12 Other (specify here)					
Comments					
	BUSINESS CONFIDENTIAL - Per Sec	tion 705(d) of t	ne Defense F	Production Act	

conductor Manufacturing and ATP Equ on 3b: SME Products	ipment (SME)											
ted as different product types.], (1)(a) a bri supment is used in the manufacture of Adva cal year 2023 attributable to after sales se	in provides relevant to the semiconductor indused description of the product and its function, (2 anced Computing Chips (see definition), (4) the rivicing provided for the product, (6) the total number of assembly of your product, and (9)(b)	2) the primary semiconductor manufactur a primary facility (select from section 2a c imber of units produced in fiscal year 202	ing step the product supports (if the tropdown) where the equipment is (3, (7) the average lead time in fise	e product supports m produced, (5)(a) the cal year 2023 of prod	ore than one sem percent (%) of tot luction for the pro	niconductor manu tal revenue for fis duct in weeks, (8	ufacturing steps, scal year 2023 a b) the finished inv	include the ancil tributable to the sentory level (in a	lary steps suppo sale of the finish mits) maintained	rted in the "(1)(a) De ed product, (5)(b) th on average in fiscal	escription" column), (2 e percent (%) of total year 2023 for the pro-	3) whether the I revenue for oduct, (9)(a)
		Information			Attributab	le Revenue (5)(b)		uction and Inv		(9)(a)	for Assembly	Export
(1)	(1)(a)	(2)	(3)	(4)	Product as %	Servicing as	(6) Units	(7) Lead Time	(8) Finished	(9)(a) Install and/or	(9)(b) Performer of	(10) U.S. Export
General Product Type	Description	Primary Step	Advanced Computing	Primary Facility	of Total Revenue	% of Total Revenue	Produced	(weeks)	Inventory Level	Assembly	install and/or assembly?	Controlled
		•	*	, <b>,</b>						+	1	7
		[LIST POPULATED FROM SECTION 3A]	- YES - ONLY ADVANCED COMPUTING SEMICONDUCTORS - YES - AND OTHER CHIPS - NO - ONLY OTHER CHIPS - UNKNOWN		PULATED FROM	"				- ALWAYS - USUALLY - SOMETIMES - RARELY - NEVER	- DIRECT EMPLI - CONTRACTOR ORGANIZATION - OTHER PARTII	S YOUR IN
			- UNKNOWN									
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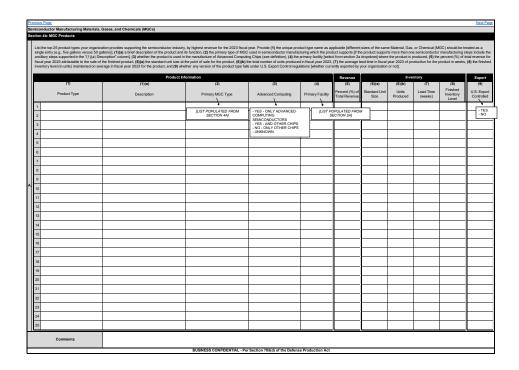
ore Il us	for each of your organization's products provide than once for different products[, (3) the type of e your product [if known], and (6) the percent (9		Sales Ship	ment Location		) the country of corporate headquarters it five fiscal years (2019-2023) "NOTE" p	Customer Int	formation		
	Your organization's product types (auto-populated from Section 3b)	(1)(a) U.S. %	(1)(b) China %	(1)(c) Other (Identify Country)	(1)(d) Other %	(2) Name	(3) Type	(4) Country of Headquarters	(5) Primary Country End Use	% of Te Reven
Ī				(identity Godiny)		1 2	- MANUFACTURER	The standard let a	030	- NOFE
L						3	- MANUFACTURER - DISTRIBUTOR - OTHER			
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each of your organization's product types [li by to acquire the input in the next five years [ in for each identified critical input for your or butable to this supplier for the indicated products.	sted in section 3b] indicate (1)(a) the input 2024-2029], and (4) your organization's a ganization's products provide the input su just for the last five fiscal years [2019-20.	ut type for the top three critical inputs, com average lead time in weeks for sourcing the upplier's, (5) Name ("NOTE" the same sup [23] "NOTE" percentages will NOT necess	ponents, and/or subsystems sourced from an outsi input.  John Market Based more than once for different pro- arily total 100%, (9) the primary reason why your or	ide supplier, (1)(b) specify ducts], (6) the country of or rganization selected this pa	the sourced input name orporate headquarters inticular supplier, and	ne, and provide (2) a brief description of for the supplier, (7) the country where (10) your organization's assessment of	of the sourced input a e the supplier manufa of the availability and i	is it relates to your o ctures the sourced in location of alternative	rganization's produc put [if known], (8) the e suppliers for the in	t, (3) your organization's e percent (%) of Total C put related to each of yo	level of concern in your ost of Goods Sold ur organization's
Your organization's product types (auto-populated from Section 3b)	(1)(a) Sourced Input Type	Criscol Inputs, (1)(b) Sourced Input Name	Components, or Subsystems (2) Description	(3) Future Sourcing Concern (2024-2029)	(4) Average Lead Time (Weeks)	(5) Name	(6) Country of Headquarters	(7) Country of Manufacture	(8) % of Total Cost of Goods Sold	(9)	(10) Availability of Alternative
1	2 -BULBS OR OTHER LIGHT SOU - CRYOGENIC PUMPS AND LOW - DC POWER SUPPLIES	IRCES V TEMPERATURE CHILLERS		- NONE - MINOR - MINOR - MODERATE - GREAT - EXTREME	(Weeks)						
2	- ELECTRON EMITTERS  1 - ELECTROSTATIC CHUCKS - ENCODERS - GAS DELIVERY SYSTEMS - GASES OR CHEMICALS - IMAGE SENSORS - LASERS	IRCES  W TEMPERATURE CHILLERS  CONTROLLERS  LUCERS, CONTROLS, OR PUMPS		- EXTREME					- EXPORT CO - PROXIMITY / 1 - QUALITY / 1 - SOLE SOUR - OTHER (WE	TIME TELATIONSHIP ONTROLS TECHNICAL SPECIFICA RCE RITE-IN)	AVAILABLE AVAILABLE
3	- MATERIAL INPUTS 1 - OPTICS - PROCESS GAS MASS FLOW C 2 - PYROMETERS - RF POWER GENERATORS - SUSCEPTORS 3 - VACIUM PRESSURE TRANSD	CONTROLLERS									
4	- VALVES - OTHER 2	DOCENS, CONTROLS, OR POWER									
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Comments	3		BUSINESS CONFIDENTIAL - Per								

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	emiconductor Manufacturing ection 3e: Servicing	and ATP Equipment (SME)				
	(%) of servicing completed by	regarding servicing of your organization's equipment for direct employees of your company, contractors your or lated revenue in fiscal year 2023, and (C) regarding aft	ganization oversees, or other partie	s to your service agreement for e	each product your organization	
	A. Servicing Contracts					
		ically provide a service contract for its equipment after	nstallation?			- ALWAYS - USUALLY
	1.a. Provide an explana	ion of the level of service typically provided.			1	- SOMETIMES - RARELY - NEVER
	2. Does your organization re	your organization's service contracts usually cover?		d service requirements?	<u> </u>	- 14 YEAR AFTER INSTALLATION - 2-4 YEARS AFTER INSTALLATION - 5-10 YEARS AFTER INSTALLATION - OTHER (WRITE-IN)
	2.a. ir yes, provide an e.	planation of the remote diagnostic system and informa	ion provided to your organization.			- YES - NO
		es your organization receive notification?				- DAILY - WEEKLY
Α.	2.c. How is your organiz					- MONTHLY - OTHER (WRITE-IN)
		tion receive notification if an outside vendor services yo				- AUTOMATED REPORTING SYSTEM - CUSTOMER NOTIFIES
		tion perceive its remote diagnostic system to be a poter rpical service contract include emergency visits?	ntial cyder security threat vector?			- OTHER (WRITE-IN)
		ed your organization's servicing processes for the equi	pment it manufactures?			- YES - NO
	4.a. If yes, provide an ex					-YES
						NO
	5. Does your organization's s	ervicing performed in China differ from servicing perfor	med in the U.S. and/or other countr	ies?		- YES - NO
	5.a. If yes, provide an ex	planation.				- YES
						- NO - NO SERVICING PERFORMED IN CHINA
	B. Servicing Performance					
		's product types that you indicate your organization rec of your organization, contractors supervised by your o			akout for servicing revenue	
		Product Types Receiving Servicing Revenue	(1)	(2)	(3)	
		to-populated from Section 3b)				
			Percent (%) Direct Employees	Percent (%) Contractors	Percent (%) Other Parties	
	1 2		Percent (%) Direct Employees	Percent (%) Contractors	Percent (%) Other Parties	
	2		Percent (%) Direct Employees	Percent (%) Contractors	Percent (%) Other Parties	
1	2 3 4 5		Percent (%) Direct Employees	Percent (%) Contractors	Percent (%) Other Parties	
	2 3 4 5 6 7		Percent (%) Direct Employees	Percent (%) Contractors	Percent (%) Other Parties	
	2 3 4 5 6 7 8		Percent (%) Direct Employees	Percent (%) Contractors	Percent (%) Other Parties	
В.	2 3 4 5 6 7 8 9		Percent (%) Direct Employees	Percent (%) Contractors	Percent (%) Other Parties	
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В.	2 3 4 5 6 7 8 9 9 11 11 11 11 11 11 11 11 11 11 11 11		Percent (%) Direct Employees	Percent (%) Contractors	Percent (%) Other Parties	
В.	2 3 4 5 6 7 8 9 9 10 11 12 13 14 15 16 17 18		Percent (%) Direct Employees	Percent (%) Contractors	Percent (%) Other Parties	
в.	2 3 4 4 5 6 7 7 8 9 9 10 11 11 12 13 14 15 16 17 18 19 20 21 21 1		Percent (%) Direct Employees	Percent (%) Contractors	Percent (%) Other Parties	
В.	2 3 4 4 5 6 7 8 9 9 10 11 11 11 11 11 11 11 11 11 11 11 11		Percent (%) Direct Employees	Percent (%) Contractors	Percent (%) Other Parties	
В.	2 3 4 5 6 7 8 9 9 10 11 12 13 14 15 16 17 18 19 20 21		Percent (%) Direct Employees	Percent (%) Contractors	Percent (%) Other Parties	
В.	2 3 4 5 6 7 8 9 9 10 11 11 12 13 14 15 16 17 18 19 20 21 22 23 24		Percent (%) Direct Employees	Percent (%) Contractors	Percent (%) Other Parties	
в.	2 3 4 4 5 6 6 7 7 8 9 9 10 10 11 11 12 13 14 14 15 16 16 17 18 19 20 21 22 23 24 25 C. Redistribution & Resale	ve visibility into the redistribution of your equipment by t			Percent (%) Other Parties	
В.	2 3 4 4 5 6 6 7 7 8 9 9 10 10 11 11 12 13 14 14 15 16 16 17 18 19 20 21 22 23 24 25 C. Redistribution & Resale				Percent (%) Other Parties	-YES
в.	2 3 4 4 5 6 6 7 7 8 9 9 10 10 11 11 12 13 14 14 15 16 16 17 18 19 20 21 22 23 24 25 C. Redistribution & Resale 1. Does your organization has				Percent (%) Other Parties	- YES - NO
в.	2 3 4 4 5 6 6 7 7 8 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9		he customer to a different facility af		Percent (%) Other Parties	· YES
в.	2 3 4 4 5 6 6 7 7 8 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	planation.  we visibility into the resale of your equipment after initial	he customer to a different facility af		Percent (%) Other Parties	- NO
в.	2 3 4 4 5 6 6 7 7 8 9 9 8 10 11 11 12 13 14 14 15 16 17 18 19 19 10 17 18 18 19 19 20 21 12 22 23 24 25 1. Does your organization he 1.a. If yes, provide an experience of the control of	planation.  we visibility into the resale of your equipment after initial	he customer to a different facility af		Percent (%) Other Parties	- NO
в.	2 3 4 4 5 6 6 7 7 8 9 9 8 10 11 11 12 13 14 14 15 16 17 18 19 19 10 17 18 18 19 19 20 21 12 22 23 24 25 1. Does your organization he 1.a. If yes, provide an experience of the control of	planation.  we visibility into the resale of your equipment after initial	he customer to a different facility af		Percent (%) Other Parties	- NO

# Previous Page Sections 4a-4d: Semiconductor Manufacturing Materials, Gases, and Chemicals (MGCs) Your response in Section 1 indicates your organization produces semiconductor manufacturing materials, gases, or chemicals (MGCs). Complete the following Sections 4a-4d. PROCEED TO SECTION 4a

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Semi	iconductor Manufacturing Materials, Gases, and Chemicals (MGCs)					
Section	ion 4a: Semiconductor Industry Support					
Pa dis	ommon semiconductor manufacturing Materials, Gases, and Chemicals ackaging (ATP) of the manufactured chip. For each material category lis stratutor for the isted MGC type made by other companies, (3) when their activities related to the listed MGC type, and (5) estimate the share of MGC type.	ted in Parts A (FEC you are currently pe	L) and B (BEC erforming resea	L), indicate (1) wharch & development miconductor and n	nether your organization manufactures within the listed MGC type, in for the listed MGC type. Then, (4) provide a description of your o	(2) whether you serve as a rganization's products/services or
T	1 Wafers, Silicon			7	<u>'</u>	
	2 Wafers, SOI	- YES	- YES	- YES		
	3 Wafers, Other (i.e., GaN, GaAs, etc.)	- YES - NO	- 1ES	H-YES		
	4 Photoresist Solutions		7			
	5 Photoresist Ancillaries					
	6 Photomasks and Reticles					
	7 Gases					
A.	8 CMP Slurries					
	9 CMP Pads					
	10 PVD (Sputtering) Targets					
	11 ALD/CLD Materials					
	12 Electroplating Metals					
	13 Spin-on Dielectrics					
	14 Wet Chemicals (not covered in other categories)					
	15 Other (specify here)					
	1 Leadframes					1
	2 Wire Bonding Materials					
	3 Die Attach Materials					
	4 Interposer					
Ш,	5 Packaging Substrates					
	6 Ceramics					
В.	7 Encapsulation Resins					
	8 Plating Materials					
	9 ATP Cleaning Materials 10 ATP Process Control (e.g., Metrology and Inspection)					
	10 ATP Process Control (e.g., Metrology and Inspection)  11 Diagnostic and Test Related Materials					
	12 Printed Circuit Board Assembly/Attachment Materials					
	13 Other (specify here)					
-	(opeony norsy					
	Comments					
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) th	for each of your organization's products provide  "NOTE" the same customer may be listed mile or country of end use where the customer will us   Your organization's product types  (auto-populated from Section 4c)	(1)(a) U.S. %	wn], and (6) the pero S (1)(b) China %	(1)(c) Other (identify Country)	(1)(d) Other %	(2)	Customer E (3) Type		(5) Primary Country End Use	(6)
				(Identify Country)		1 2 3	- MANUFACTURER - DISTRIBUTOR - OTHER	Headquarters	Use	Rever
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Your organization's product types (auto-populated from Section 4b)	Cr (1) Raw/Procursor Material	itical Raw or Precursor Materials (2)  Description	(3) Future Sourcing Concern (2024-2029)	(4) Average Lead Time (Weeks)	(5) Name	(6) Country of Headquarters	(7)  Country of Manufacture	(8) % of Total Cost o Goods Sold	(9) f Primary Reason for Selection	(10) Availability of Alternative	
	1 2		7	(Weeks)					/		.E GLOBAL SOURCE
	1		- NONE - MINOR - MODERATE - GREAT - EXTREME					- EXISTING - EXPORT C - PROXIMIT - QUALITY / - SOLE SOL	TIME RELATIONSHIP ONTROLS Y TECHNICAL SPECIFICA IRCE IRITE-IN)	- YES - ONLY - YES - BOTH AVAILABLE	LE GLOBAL SOURCE ALTERNATE AVAILA Y NON-U.S. ALTERNA H U.S. AND NON-U.S
	3							-OTHER (W	RITE-IN)		
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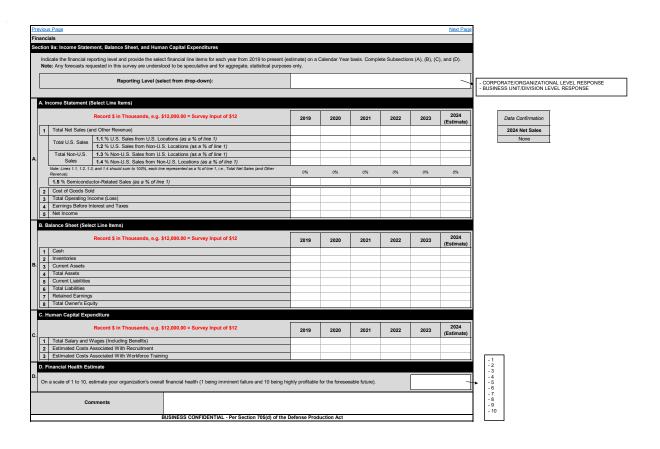
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Sec	tion 5: Pe	r- and Poly- F	luoroalkyl Substances (PFAS	S) Impacts						
	Complete	the Subsection	ns (A) or (B) on PFAS impacts	s as applicable (i.e., complete Subsection (A) osection (C) on PFAS criticality.	for Semiconductor Manuf	acturing Equipment and Sub	section (B) for Semiconductor			
				section (C) on FFA3 chitcanty.						
1	A. Semico	nductor Manu	facturing Equipment					1_	- YES - NO	
	1. Is your	organization av	ware of any inputs/components	s to the production of your equipment that co	ntain any PFAS?			1	- NO	
					Response	E	xplanation			
	a Aret	there alternative	e inputs/components available	that do not use or contain PFAS?				1	- YES, ALTERNATIVES FO - YES, BUT ONLY ALTERN	R ALL
								1	- NO KNOWN ALTERNATE - UNKNOWN	S AVAILABLE
		s your organiza inue production		ese risks or replace these components to						
A.			, how long would it would take	to remove the use of PFAS from all				-	- YES, FOR ALL - YES, BUT ONLY FOR SO	ME
	prodi							4	- NO PLANS FOR MITIGAT	ION OR REPLACEMENT
		er the most opt oducts?	imistic scenarios, how long wo	ould it take to remove the use of PFAS from				-	- UNDER 1 YEAR - 1-2 YEARS	
	Wha	it are the expec	ted impacts of any loss of avai	ilable inputs/components that contain PFAS	on your organization's equ	ipment production?		1.	- 3-5 YEARS - 6-10 YEARS	
	e Provi	ide an explanat	ion of the expected impacts an	nd your organization's planned mitigation, as	applicable.			1	- OVER 10 YEARS - NOT POSSIBLE	
									- UNABLE TO ESTIMATE	
H	R Semico	anductor Mate	rials, Gases, and Chemicals							
								7	- PRODUCE - USE INTERNALLY	
	1. Does y	our organizatio	n use, produce, or provide any	PFAS compounds in the production of your	MGCs for semiconductor	manufacturing?		1	- BOTH - NEITHER	
					Response	E	xplanation		- NONE	
	a Wha	it impact would	decreased availability and/or p n's ability to produce MGC pro	ootential regulations on PFAS usage have ducts?				₽	- MINOR - MODERATE	
	2. PFAS I							1	- GREAT - EXTREME	
	Does	s your organiza	tion have a plan to mitigate or i	replace the use of PFAS compounds in				1		
		production acti							- YES, FOR ALL - YES, BUT ONLY FOR SOI	ME
		n current plans uction activities		to remove the use of PFAS from all				ľ	- NO PLANS FOR MITIGAT	ION OR REPLACEMENT
В.	Unde	er the most opt	imistic scenarios, how long wo	ould it take to remove the use of PFAS from				L	- UNDER 1 YEAR	
	all pi	oduction activit	ilos :					Ŭ.	- 1-2 YEARS - 3-5 YEARS	
	d Desc	cribe any risk m ed to the use of	nitigation efforts is your organiz f PFAS compounds.	zation is pursuing and/or considering				*	- 6-10 YEARS - OVER 10 YEARS - NOT POSSIBLE	
	3. PFAS I	Provision						1	- UNABLE TO ESTIMATE	
	a If you	ur organization	provides PFAS compounds fo	or sale, what (if any) efforts are underway to				1		_
				develop alternative compounds to be used				1. 1	- SIGNIFICANT EFFORTS	
	b in the	e same/similar	applications of the semiconduc	ctor industry?		_		<b>T</b>	- NO EFFORTS - PLAN TO CEASE PRODUC	CTION
				ould it would take develop alternative ations of the semiconductor industry?	_		_	1	- OTHER	STION
	Dono			zation is pursuing and/or considering				<b>↓</b> ¦	- UNDER 1 YEAR	
	d relate	ed to the provis	ion of PFAS compounds.	tation is pursuing and/or considering				Ш	- 1-2 YEARS - 3-5 YEARS	
П	C. PFAS C	Criticality						^	- 6-10 YEARS - OVER 10 YEARS	
	1. For each	ch year, (1) indi	icate the current or expected le	evels of criticality of PFAS to your organization	on's business (high, mediu	m, or low), and (2) provide ar	n explanation.		- NOT POSSIBLE - UNABLE TO ESTIMATE	
	,	Year	(1)		(2)			1 '		_
		2024	Criticality		Explan	ation		Н,	- HIGH	
	2	2029						╊╽	- MEDIUM - LOW	
C.	2	2034						1 '	2011	
	2. What o	other inputs or o	chemicals may present similar	safety, availability, or regulatory challenges	as PFAS?					
	3 What h	vne of nublic or	federal support would your or	ganization need to transition to safer chemic	als and/or methods of man	urfacturing?		1		
	O. Wilder,	уро ог равло ог	roduca capport would your or	gamzador nood to transmor to odior orionino	alo alla o monodo o man	and talling.		1		
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		Com	ments							
H			BU	JSINESS CONFIDENTIAL - Per Section 70	5(d) of the Defense Prod	luction Act		-		
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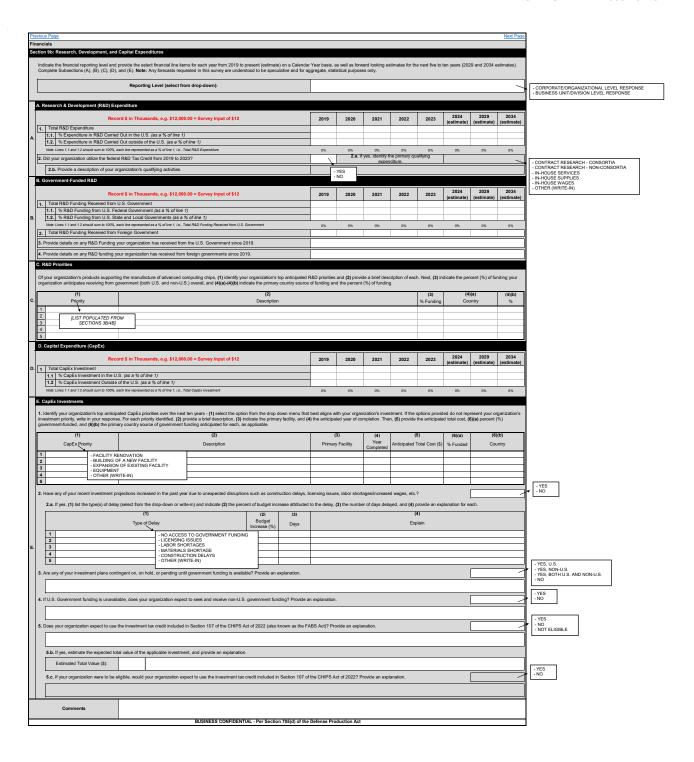
Complete Subsection (A) on U.S. Export Control Impacts to your organization and Subsection (B) on your organization's U.S. Export Controlled products.  A U.S. Export Control Regulation Impact  L. Indicate the extent to which U.S. export control regulations have impacted your organization in any of the ways listed below. Select all that apply, then provide a brief explanation of the impact.  In Memory Journ organization's research and developments program  2 Changes the composition of your organization's product lines  3 I cells increased RADI mentionation's product lines  4 Led to innovation the extention public your productions or your organization's product lines  5 Limited the sales of your organization's export controlled items  5 Limited the sales of your organization's men or currently export controlled  7 Spured nov-U.S. organization's export controlled by the United States or allies?  8 Limited the sales of your organization's tem not currently export controlled by the United States or allies?  Explain  Country  Explain  Explain	
A. U.S. Export Control Regulation Impact  1. Indicate the extent to which U.S. export control regulations have impacted your organization in any of the ways listed below. Select all that apply, then provide a brief explanation of the impact.    Indicate the extent to which U.S. export control regulations have impacted your organization in many of the ways listed below. Select all that apply, then provide a brief explanation of the impact.    Indicate the provided and of the explanation of the provided and the explanation of the impact.	
A U.S. Export Control Regulation Impact  1. Indicate the extent to which U.S. export control regulations have impacted your organization in any of the ways listed below. Select all that apply, then provide a brief explanation of the impact.    Indicate the extent to which U.S. export control regulations have impacted your organization in research and development program   Indicate the provided of the provided in the provided i	
I. Indicate the extent to which U.S. export control regulations have impacted your organization in any of the ways lated below. Select all that apply, then provide a brief explanation of the impact.    Indicate the extent to which U.S. export control regulations have impacted your organization in any of the ways lated below to the provided in	
Item	
I Allered your organization's research and development program	
2. Changed the composition of your caganitation's product lines   GREAT BEPACT	
Country   Coun	
Limited the sales of your organization's export controlled fems   - LINNOVIN	
Element to be sales of your organization's export controlled Bens	
7   Symmot non-U.S. organizations to offer "TAR-finer" or "EAR-finer" products or services   8   Other   2   What products, if any, are not currently sufficiently export controlled by the United States or allies?    Country	
8 Other (cpcdy here)  2. What products, if any, are not currently sufficiently export controlled by the United States or allies?  Bern Country Explain	
2. What products, if any, are not currently sufficiently export controlled by the United States or allies?    Bern   Country   Explain	
tem Country Explain	
1	
2 3	
3 L. Epilan the Impact of U.S. export controls on your organization's production, competitiveness, and viability.	
s. Explain the impact of U.S. export control on your organization's protocolor, competitiveness, and valuing:	
B. Product Specific U.S. Export Controls	
For each of your organization's export-controlled product types (identified in Sections 3b and/or 4b), (1) indicate if the product type is under U.S. Export Control but your organization does not export the product outside of the U.S. (2) list the Specific U.S. Export Control Classification Number (	ECCN), (3) indicate whether your
For each of your cognization's export-controlled product by post (desiridate in Section 2b and/or do, 1) (in indicate if the product by per under U.S. Export Control to your comparisation seem of the public of the public of the public of the public of the product by the product by the public of	rable Quality [an item that possesses the parated by semi-colon [e.g., Region 1;
Provide responses for the past five years (2019 to 2023).	
U.S. Export Control Details Foreign Availability of Comparable Quality Produc	
Your organization's expert-controlled (1) (2) (3) (4) (4)(a) (5) (5)(a) (5)(b)	(5)(c)
product types  (sub-possible of fem Service 2h and (se 4h)  Controlled Not  Export License  Loss of Sales	Customers
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Comments	
BUSINESS CONFIDENTIAL - Per Section 705(d) of the Defense Production Act	

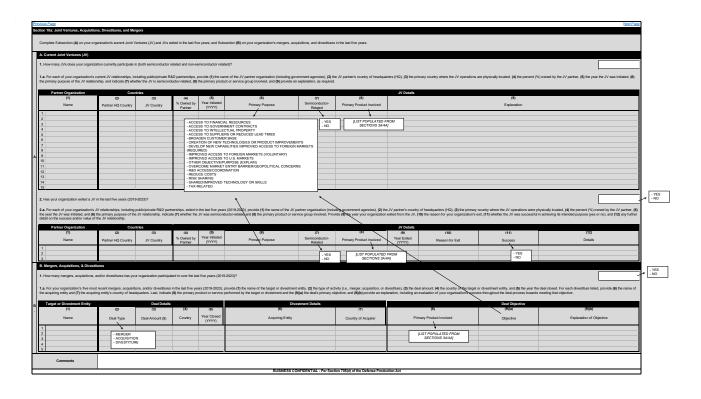
South Charles (Passed and Concerns College and College	Pre	evious Page Next Page	
Excitate Subsection (A) in price application single products on add free and Previous Materials opening Subsection (B) on southern work that is subsected (C) on concern regarding altipling and distribution show the state of the price of the subsection (C) on concern regarding altipling and distribution show that the subsection (C) on concern regarding altipling and distribution show that the subsection (C) on concern regarding altipling and distribution show that the subsection (C) on concern regarding altipling and distribution show that the subsection (C) on concern regarding altipling and distribution show that the subsection (C) on concern regarding altipling and distribution show that the subsection (C) on concern regarding altipling and distribution shows that the subsection (C) on concern regarding altipling and distribution shows that the subsection (C) on concern regarding altipling and distribution shows that the subsection of the subsection (C) on concern regarding altipling and distribution shows that the subsection of the subse	Su	upply Chain Risk Management (SCRM)	
Man Africaning Engineer (SAIT production retire flow and Precision Management (SAIT) production and production	Se	ction 7a: SCRM Programs and Concerns	
1. Does your ergenization melations a Capety Chein Risk Management (COTNs) program?  A 1a your organization Settly program certified by a based on the International Organization for Blandardization (SGO) or some other districtions placed.  1a. Proter death only use SCRM program and text any certifications held.  1b. Proter death only use SCRM program and text any certifications held.  1c. Own IF part file years (DIS-2023) has your organization sequenced abuses sourcing discontinuous places from China sendor.  1a. Year your organization able to find alternative outpies tocated outside of China and/or Procursor.  1a. Louis the part file years (DIS-2023) has your organization on an and precursor malerials due to searchly assess from China sendor.  1a. Louis the part file years.  1b. Distriction places from China sendor.  1c. Louis the part file years.		Manufacturing Equipment (SME) production and/or Raw and Precursor Materials specific to Materials Gases and Chemicals (MGC) production, and Subsection (C) on concerns regarding shipping and distribution	
1. Let up your organization materials all Supply Chain Real Management (SCR8) program?  1. A. In your organization storage and list any acetated on the Inheritation Organization for Standardization (ISO) or some other standardizing body?  1. A. Provide Center Investor SCR8 programs and list any acetated on the Inheritation Scrating of Texas and Investor Investo		A. Supply Chain Risk Management Programs	- YES
1. Protes death on your SCRN program and list any contributions have dependent on the substitution for the substitution of the		1. Does your organization maintain a Supply Chain Risk Management (SCRM) program?	
1. A Provide deal on your SCRM program and list any certifications held.  1. The this part five years (2015-2020) has your organization superanced issues accurating critical inputs, components, subsystems, endor raw and procursor materials from Clana and/or Clana and/or Resident Ab. Distry or cognization and sheefly and source alternative explicament inputs.  1. A. Distry or cognization registers of sheefly and source alternative explicament inputs. Components, subsystems, and/or raw and procursor materials from Clana and/or Clana and/or Resident Clana and/or Reside	Α.	1.a. Is your organization's SCRM program certified by or based on the International Organization for Standardization (ISO) or some other standardizing body?	- YES - ISO CERTIFIED
Refuter Sourceting Concerns for Critical Row and Precursor Materials  1. Over the past five years (2019-2023) has your organization experienced issues sourcing ortical inputs, components, subsystems, and/or raw and precursor materials from China and/or Russia?  1. Over the past five years (2019-2023) has your organization experienced issues sourcing ortical inputs, components of the past five years (2019-2023) has your organization and experienced product or materials due to sourcing issues from China and/or Russian for the sand for Russian for Russia		1.b. Provide detail on your SCRM program and list any certifications held.	- YES - OTHER CERTIFYING BODY
1. Over the past five years (2015-2023) has your organization experienced issues sourcing critical inputs, components, subsystems, and/or rew and precursor materials due to sourcing issues from China and/or Reason and Program of Reason and Pr			- NO
1. Over the past five years (2015-2023) has your organization experienced issues sourcing critical inputs, components, subsystems, and/or rew and precursor materials due to sourcing issues from China and/or Reason and Program of Reason and Pr		P. Cuture Coursing Conserve for Critical Downard December Meterials	
Reason?  1. A. Was your organization aske to first alternative suppties located outside of China and/or Russia?  1. Lit this apposition inside, components, subsystems, and/or rew and precursor materials due to sourcing issues from China and/or Russia?  1. Lit this apposition inside, components, subsystems, and/or rew and precursor materials due to sourcing issues from China and/or Russia?  2. In the end fire years (2024-2023), does your organization anticipate sourcing issues for critical inputs, components, subsystems, and/or rew and precursor materials from China and/or Russia?  2. In the end fire years (2024-2023), does your organization anticipate sourcing issues for critical inputs, components, subsystems, and/or rew and precursor materials from China and/or China and/or Russia?  2. In the end fire years (2024-2023), does your organization solarity or located outside of China and/or Phasia in The section Russia?  2. In the end fire years (2024-2023), does your organization solarity or located your plants of the precursor materials and explain the anticipated sourcing issues from the section Russia (Particular Russia) in the anticipated sourcing issues from the anticipated sourcing issues from the substitution provide a brief regular distribution provides and explain the anticipated sourcing issues from the input), and provide a brief regular distribution russian russian market dominancy or sole sourcing (regurdess of your ability to currently source the input), and provide a brief regular distribution russian russian market dominancy or sole sourcing (regurdess of legals, components, subsystems, and/or russ input Hame  2. Over the past five years (2019-2023) has your organization experienced by the past five years (2019-2023) has your organization experienced and any applied solutions.  2. Over the past five years (2019-2023) has your organization experienced and any applied solutio			
1. Did your organization need to identify and source alternative replacement inputs, components, subsystems, and/or rew and precursor materials due to sourcing issues from China and/or Russia?  1. Let the specific input, components, subsystems, and/or raw and precursor materials and explain the issues experienced by your organization in sourcing them as well as any implemented solutions.  1. In the next five years (2024-2028), does your organization anticipate sourcing issues for critical inputs, components, subsystems, and/or raw and precursor materials from China and/or Russia?  2. In the next five years (2024-2028), does your organization anticipate sourcing issues for critical inputs, components, subsystems, and/or raw and precursor materials from China and/or Russia?  2. In the specific inputs, components, subsystems, and/or raw and precursor materials from China and/or Russia?  2. Let you organization locking to letterly and source alternative replacement inputs, components, subsystems, and/or raw and precursor materials due to anticipated sourcing issues  1. Letter the specific inputs, components, subsystems, and/or raw and precursor materials due to anticipated sourcing issues  1. Letter the specific input, source alternative replacement inputs, components, subsystems, and/or raw and precursor materials due to anticipated sourcing issues  1. Letter the specific input, source alternative subsystems, and/or raw and precursor materials due to anticipated sourcing issues  1. Letter the specific input, source alternative subsystems, and/or raw and precursor materials due to anticipated sourcing issues  1. Letter the specific input, source alternative subsystems, and/or raw and precursor materials due to anticipated sourcing issues  1. Letter the specific input, source alternative subsystems, and/or raw and precursor materials due to anticipated sourcing issues  1. Letter the specific input subsystems, and/or raw and precursor materials due to anticipated sourcing issues  1. Letter the specific input subsyste		Russia?	
and/or Rissale?  1. Lit the repetite inputs, components, subsystems, and/or raw and precursor materials and explain the issues experienced by your organization in sourcing them as well as any productions.  2. In the next five years (2024-2028), does your organization anticipate sourcing issues for critical inputs, components, subsystems, and/or raw and precursor materials from China and/or Rissale?  2. In the next five years (2024-2028), does your organization anticipate sourcing issues for critical inputs, components, subsystems, and/or raw and precursor materials from China and/or Rissale?  2. It you go organization looking to identify and source alternative experienced inputs, components, subsystems, and/or raw and precursor materials due to anticipated sourcing issues from China and/or Rissale?  2. It yes, list the specific inputs, components, subsystems, and/or raw and precursor materials and explain the anticipated issues and any possible solutions your organization is currently working on to rectify the potential sourcing issues.  3. Identify (if applicable) the top three inputs for which China and/or raw and precursor materials and explain the anticipated issues and any possible solutions your organization is currently working on to rectify the potential sourcing issues.  1. Input Name  1. Input Name  1. Presidential or the particular organization experienced issues with its upstream distribution network from its supplies of inputs, components, subsystems, and/or raw and precursor materials?  2. Do organization concerns  3. Input Name  4. Presidential organization experienced issues with its downstream distribution network to its customers of inputs, components, subsystems, and/or raw  4. Presidential organization experienced and any applied solutions.  4. Presidential organization and shipping lane closures contribute to or eracerhate the issues experienced?  4. Presidential organization and shipping lane closures contribute to or eracerhate the issues experienced?  4. Department of the power organizat			
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2. In the next five years (2024-2028), does your organization anticipate sourcing issues for critical inputs, components, subsystems, and/or raw and precursor materials from China and/or		1.c. List the specific inputs, components, subsystems, and/or raw and precursor materials and explain the issues experienced by your organization in sourcing them as well as any implemented solutions.	
2. In the most five years (2024-2025), does your organization anticipates sourcing issues for critical inputs, components, subsystems, and/or raw and precursor materials from China and/or China and/or Russia?  2. Is your organization searching for alternative suppliers located outside of China and/or Russia?  2. Is your organization searching for alternative suppliers located outside of China and/or Russia?  2. Is your organization observed that the eposition feet plants, components, subsystems and/or raw and precursor materials due to anticipated sourcing issues from China and/or Russia?  2. Is your organization observed in the eposition feet plants, components, subsystems, and/or raw and precursor materials due to anticipated sourcing issues our currently working on to rectify the potential sourcing issues.  2. Is less five eposition feet, and organization observed in the anticipated issues and any possible solutions your organization is under Russia currently maintain market dominancy or sole sourcing (regardless of your ability to currently source the input), and provide a brief subsidiary of the possibility of these inputs for which China and/or Russia currently maintain market dominancy or sole sourcing (regardless of your ability to currently source the input), and provide a brief subsidiary of the possibility of these inputs for which China and/or Russia currently maintain market dominancy or sole sourcing (regardless of your ability to currently source the input), and provide a brief subsidiary of the possibility of t		importation solutions.	
Resist?  2.a. Is your organization searching for alternative suppliers located outside of China and/or Russia?  2.b. Is your organization looking to identify and source alternative explorement inputs. components, subsystems and/or raw and precursor materials due to anticipated sourcing issues from China and/or Russia?  2.c. If yes, beginning the specific inputs, components, subsystems, and/or raw and precursor materials due to anticipated issues and any possible solutions your organization is currently working on to recitly the potential sourcing issues.  3. Identify (if applicable) the top three inputs for which China and/or Russia currently maintain market dominancy or sole sourcing (regardless of your ability to currently source the input), and provide a brief explanation of your organization's concerns regarding future sourcing for these inputs.  Explanation  1. Popul Name  2. Distribution Concerns  1. One the past five years (2019-2023) has your organization experienced issues with its upstream distribution network from its suppliers of inputs, components, subsystems, and/or raw and precursor materials?  2. Over the past five years (2019-2023) has your organization experienced and any applied solutions.  4. VES and precursor materials?  2. Over the past five years (2019-2023) has your organization experienced and any applied solutions.  4. VES and precursor materials?  2. Over the past five years (2019-2023) has your organization experienced and any applied solutions.  5. VES and oceanic shipping delays and shipping lane closures contribute to or exacerbate the issues experienced?  2. Over the past five years (2019-2023) has your organization experienced and any applied solutions.  7. VES and oceanic shipping delays and shipping lane closures contribute to or exacerbate the issues experienced?  2. Over the past five years (2019-2023) has your organization experienced and any applied solutions.  8. VES and the provide death on the downstream distribution issues your organization experienced and any applied			
2.b. is your organization looking to identify and source alternative replacement inputs, components, subsystems and/or raw and precursor materials due to anticipated sourcing issues from China and/or Russia?  2.c. I lyes, little appellic inputs, components, subsystems, and/or raw and precursor materials and explain the anticipated issues and any possible solutions your organization is currently working on to rectify the potential sourcing issues.  3. Identify (if applicable) the top three inputs for which China and/or Russia currently maintain market dominancy or sole sourcing (regardless of your ability to currently source the input), and provide a brief explanation of your organization's concerns regarding future sourcing for these inputs.			- NO
2.b. Is your organization locking to Identify and source alternative replacement inputs, components, subsystems and/or raw and precursor materials due to anticipated sourcing issues from China and/or Russia?  2.c. If yes, list the specific inputs, components, subsystems, and/or raw and precursor materials and explain the anticipated issues and any possible solutions your organization is currently morting on to rectify the potential sourcing issues.  3. Identify (if applicable) the top three inputs for which China and/or Russia currently maintain market dominancy or sole sourcing (regardless of your ability to currently source the input), and provide a brief explanation of your organization concerns regarding future sourcing for these inputs.  Explanation  C. Distribution Concors:  1. Ore the past five years (2019-2023) has your organization experienced issues with its upstream distribution network from its suppliers of inputs, components, subsystems, and/or raw and precursor materials?  1. Did oceanic shipping delays and shipping lane closures contribute to or exacerbate the issues experienced?  1. Provide detail on the upstream distribution issues your organization experienced and any applied solutions.  2. One the past five years (2019-2023) has your organization experienced issues with its downstream distribution network to its customers of inputs, components, subsystems, and/or raw and precursor materials?  2. Did oceanic shipping delays and shipping lane closures contribute to or exacerbate the issues experienced?  2. Did precursor materials?  2. Did oceanic shipping delays and shipping lane closures contribute to or exacerbate the issues experienced?  3. What transportation safety challenges does your organization experienced and any applied solutions.	В.	2.a. Is your organization searching for alternative suppliers located outside of China and/or Russia?	
2.c. If yes, list the specific inputs, components, subsystems, and/or raw and precursor materials and explain the anticipated issues and any possible solutions your organization is currently working on to rectify the potential sourcing issues.  3. Identify (if applicable) the top three inputs for which China and/or Russia currently maintain market dominancy or sole sourcing (regardless of your ability to currently source the input), and provide a brief explanation of your organization's concerns regarding future sourcing for these inputs.  Explanation  C. Distribution Concerns  1. Over the past five years (2019-2023) has your organization experienced issues with its <i>upstream</i> distribution network from its suppliers of inputs, components, subsystems, and/or raw and precursor materials?  1. Did oceanic shipping delays and shipping lane closures contribute to or exacerbate the issues experienced?  2. Over the past five years (2019-2023) has your organization experienced and any applied solutions.  - YES  - NO  - YE		2.b. Is your organization looking to identify and source alternative replacement inputs, components, subsystems and/or raw and precursor materials due to anticipated sourcing issues from China and/or Russia?	- NO
3. Identify (if applicable) the top three inputs for which China and/or Russia currently maintain market dominancy or sole sourcing (regardless of your ability to currently source the input), and provide a brief explanation of your organization's concerns regarding future sourcing for these inputs.  Explanation  C. Distribution Concerns  1. Over the past five years (2019-2023) has your organization experienced issues with its <i>upstream</i> distribution network from its suppliers of inputs, components, subsystems, and/or raw and precursor materials?  1. Did oceanic shipping delays and shipping lane closures contribute to or exacerbate the issues experienced?  1. Drovide detail on the upstream distribution issues your organization experienced and any applied solutions.  2. Over the past five years (2019-2023) has your organization experienced issues with its <i>downstream</i> distribution network to its customers of inputs, components, subsystems, and/or raw and precursor materials?  2. Did oceanic shipping delays and shipping lane closures contribute to or exacerbate the issues experienced?  2. Did oceanic shipping delays and shipping lane closures contribute to or exacerbate the issues experienced?  2. Did oceanic shipping delays and shipping lane closures contribute to or exacerbate the issues experienced?  2. Did oceanic shipping delays and shipping lane closures contribute to or exacerbate the issues experienced?  3. What transportation safety challenges does your organization experienced and any applied solutions.		2.c. If yes, list the specific inputs, components, subsystems, and/or raw and precursor materials and explain the anticipated issues and any possible solutions your organization is	
explanation of your organization's concerns regarding future sourcing for these inputs.    Input Name		currently working on to rectify the potential sourcing issues.	-140
explanation of your organization's concerns regarding future sourcing for these inputs.    Input Name			
Input Name Explanation  C. Distribution Concerns  1. Over the past five years (2019-2023) has your organization experienced issues with its upstream distribution network from its suppliers of inputs, components, subsystems, and/or raw and precursor materials?  1.a. Did oceanic shipping delays and shipping lane closures contribute to or exacerbate the issues experienced?  1.b. Provide detail on the upstream distribution issues your organization experienced and any applied solutions.  2. Over the past five years (2019-2023) has your organization experienced and any applied solutions.  2. Over the past five years (2019-2023) has your organization experienced and any applied solutions.  2. Over the past five years (2019-2023) has your organization experienced issues with its downstream distribution network to its customers of inputs, components, subsystems, and/or raw and precursor materials?  2. Did oceanic shipping delays and shipping lane closures contribute to or exacerbate the issues experienced?  2. Did oceanic shipping delays and shipping lane closures contribute to or exacerbate the issues experienced?  2. Did oceanic shipping delays and shipping lane closures contribute to or exacerbate the issues experienced?  3. What transportation safety challenges does your organization experienced and any applied solutions.			
C. Distribution Concerns  1. Over the past five years (2019-2023) has your organization experienced issues with its <i>upstream</i> distribution network from its suppliers of inputs, components, subsystems, and/or raw and precursor materials?  1.a. Did oceanic shipping delays and shipping lane closures contribute to or exacerbate the issues experienced?  1.b. Provide detail on the upstream distribution issues your organization experienced and any applied solutions.  2. Over the past five years (2019-2023) has your organization experienced issues with its <i>downstream</i> distribution network to its customers of inputs, components, subsystems, and/or raw and precursor materials?  2. a. Did oceanic shipping delays and shipping lane closures contribute to or exacerbate the issues experienced?  2. a. Did oceanic shipping delays and shipping lane closures contribute to or exacerbate the issues experienced?  2. b. Provide detail on the downstream distribution issues your organization experienced and any applied solutions.  3. What transportation safety challenges does your organization face due to the nature of both upstream and downstream distribution of safety regulated materials?			
C. Distribution Concerns  1. Over the past five years (2019-2023) has your organization experienced issues with its <i>upstream</i> distribution network from its suppliers of inputs, components, subsystems, and/or raw and precursor materials?  1.a. Did oceanic shipping delays and shipping lane closures contribute to or exacerbate the issues experienced?  1.b. Provide detail on the upstream distribution issues your organization experienced and any applied solutions.  2. Over the past five years (2019-2023) has your organization experienced issues with its <i>downstream</i> distribution network to its customers of inputs, components, subsystems, and/or raw and precursor materials?  2. a. Did oceanic shipping delays and shipping lane closures contribute to or exacerbate the issues experienced?  2. a. Did oceanic shipping delays and shipping lane closures contribute to or exacerbate the issues experienced?  2. b. Provide detail on the downstream distribution issues your organization experienced and any applied solutions.  3. What transportation safety challenges does your organization face due to the nature of both upstream and downstream distribution of safety regulated materials?			
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		2.b. Provide detail on the downstream distribution issues your organization experienced and any applied solutions.	- NO
		3. What transportation safety challenges does your organization face due to the nature of both unstream and downstream distribution of safety regulated materials?	
		, , , , , , , , , , , , , , , , , , , ,	
Comments		Comments	

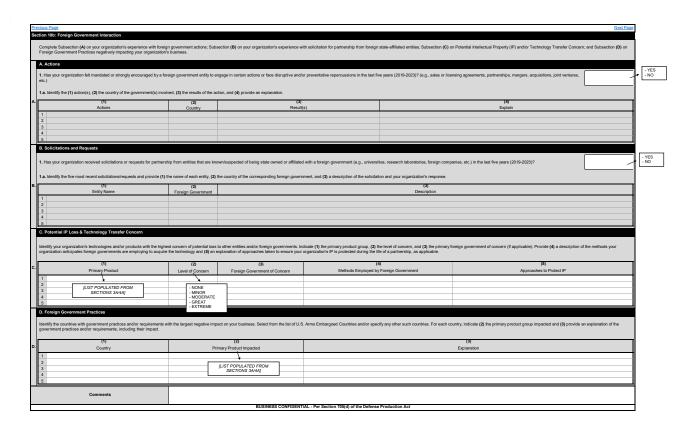
e,	oly Chain Risk Management (SCRM)								IVCXL1 age	
	ion 7b: Critical Inputs									
JUCI	on 75. Chical inputs									
,	Complete Subsection (A) on the supply	chain risks of those critical inputs of grea	test concern to your organ	ization Subsection	(B) on the most critical pieces of equi	inment your organization u	ses for the production of its prod	ucts, and Subsec	ction (C) on	
t	he most critical semiconductor devices	used in your organization's products, as a	applicable.	,,	(=,			,	(-,	
Α	Critical Input Supply Chain Risks									
		cursor materials (identified in Sections 3d								
S 1	elect the supply chain risk category that which the concern is anticipated to man	at best describes the anticipated future so nifest, and (5) provide a brief explanation o	urcing concern [see Definit f your organization's prope	ionsj, (3) provide a b ised solutions to add	oriet explanation of the future sourcin dress the anticipated concern. I astly	g concern and the potenti (6)(a) select the business	al impacts to your organization, (4 impact concern and (6)(b) busin	<ol> <li>indicate the time tended in the second control of the se</li></ol>	e trame in or each input	
	future sourcing concerns are not addr		· ,g		,,	(-)(-)				
	Critical Inputs of Concern	Supply Chain	Risk and Impact			Timeframe & Resolution		Busines	ss Impact	
	(1)	(2)	(3)		(4)		(5)	(6)(a)	(6)(b)	
	Input	Risk Category	Explanation (i.e., future s	sourcing concern	Timeframe	Explanation (	.e., proposed solutions)	Concern	Level	
-	<del>,                                    </del>	, , ,	and potential in	mpact)	\	, ,	7. 1. 7	/	\	
ı	1	*			¥	_		_	¥	
Α.	2 [LIST POPULATED FROM SECTIONS 3D/4D1	- FOREIGN OWNERSHIP CONTR	OL OR INFLUENCE		- CURRENT CONCERN - 1-3 YEARS			FINANCIAL	- MINOR	
	3 3ECTIONS 3B/4DJ	- ECONOMIC			- 3-5 YEARS			OPERATIONS BOTH	- MODERATE - EXTREME	E
	4	- ENVIRONMENT - PRODUCT QUALITY & DESIGN			- 5-10 YEARS					
	5	<ul> <li>MANUFACTURING &amp; SUPPLY</li> </ul>	TION						1	
	6	- TRANSPORTATION & DISTRIBU - FINANCIAL	TION							
	7	- COMPLIANCE - TECHNOLOGY & CYBER SECUR	RITY							
	8	- HUMAN CAPITAL	WIII							
	9	- INFRASTRUCTURE								
ılt	10							1	<del>                                     </del>	
┝	. Critical Equipment									
۲	. Critical Equipment									
١,	dentify the most critical pieces of equip	ment your organization uses for the produ	ction of its products. Provi	de (1) the equipmen	nt name, (2) a description of the equip	oment, (3) the reason for it	s criticality, (4) the equipment pro	vider name, (5) th	ne country of	
(	origin, and indicate (6) the availability of	alternative suppliers for the equipment, ar	nd (7) the time to replace the	ne equipment (in we	eks).	.,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			
	(4)	Equipment Detail	(0)		(1)	Equipment Origin	(0)		ime (7)	
R	(1)	(2)	(3)		(4)	(5)	(6)		Replace	
	Equipment	Description	Reason for Cr	iticality	Equipment Provider Name	Country of Origin	Availability of Alternatives		eeks)	
	1									
	2						- SOLE GLOBAL SOU - ONE KNOWN ALTE			
	3						- MULTIPLE KNOWN	ALTERNATES		- FOREIGN OWNERSHIP CONTROL OR INFLUENCE
ıIF	4									- POLITICAL & REGULATORY - ECONOMIC
	5									- ENVIRONMENT
c	. Critical Semiconductor Devices									- PRODUCT QUALITY & DESIGN - MANUFACTURING & SUPPLY
		devices used in your organization's produ	cts Provide (1) the comics	anductor device nam	ne (2) the name of the semiconducto	or device manufacturor (2)	the reason for its criticality (4) a	description of the	criticality-and	- TRANSPORTATION & DISTRIBUTION - FINANCIAL
ŧ	ny challenges in sourcing the semicon	ductor device, and indicate (5) the availab	ility of alternative suppliers	for the semiconduct	tor device, and (6) its lead time (in we	eks).	and reason for its entiremity, (4) a		on amily and	- COMPLIANCE
		Semiconductor Detail			Samica	onductor Sourcing Chal	anges		ime	- TECHNOLOGY & CYBER SECURITY - HUMAN CAPITAL
	(1)	(2)	(3)		(4)	onductor courcing contr	(5)		(6)	- INFRASTRUCTURE
	Semiconductor Name	Semiconductor Manufacturer	Reason for Cr	iticality	Description of Criticality and Any	Challenges in Sourcing	Availability of Alternatives		d Time	
C.		Composituación Manadaciaron	1100001110101	Modify			\	(WE	eeks)	
╽╟	1						*		<del>,    </del>	
╽╟	2						- SOLE GLOBAL SOUR - ONE KNOWN ALTER	RNATE		
╽╟	3						- MULTIPLE KNOWN A	ALTERNATES		
╽╟	4							-		
	5									
	Comments									
	Comments									
_										
			BUSINESS CONFIDEN	TIAL - Per Section	705(d) of the Defense Production	Act				

Pn	evious	Pag	<u>1e</u>								Next Page	1
Se	ction	8: W	/orkforce									
	Respo	ond t	to the following questions regarding yo	our organization	on's employme	ent and workfor	ce developme	ent in the U.S.	In Subsection	(A) provide the t	otal number of	
	your c	orgai	nizations employees, Subsection (B) p n category, Subsection (D) your organ	provide the cur	rent and estin	nated future co	unt of employ	ees by educat	tion level, Subs	ection (C) provid		
					ittinont and/or	training chorts	, and oubsco	ion (L) worki	oroc crialicinges	схропопоса.		
	A. F	ull T	ime Equivalent (FTE) Employee Co	unt								
			he total number of U.S. Citizen and no nt. Provide the annual turnover rate for								ear from 2019	
	to pi	0001	n. Fromas and annual territoria rate for		2020	1	2022				mover Rate	
	1	- 1	U.S. Citizen	2019	2020	2021	2022	2023	2024	Alliuai Tui	nover Rate	
A.	2	_	Non-U.S. Citizen									
										Primary '	Visa Type	
	-	_	China								$\overline{}$	
	-	_	Iran North Korea									- GREEN CARD - H-1B
			Russia									- L-1 - F-1
	B. E	duca	ation Qualification Count									- 0-1
	Reco	ord th	he total number of current and expecte	ed (estimate) F	TE employee	s by education	al qualification	١.				- OTHER
			F	Educational Qu	ualification				2024	2029	2034	
_				Educational F						(estimate)	(estimate)	
В.			110	High School								
			Cer	tification or Pa								
				B.S./B. M.S./M								
				Doctora						1		
	C. 0	ccu	pation Category Details									
	Eor o	aaah	occupational category that your organ	nization ampla	ve indicato (1	) the minimum	oducational a	ualification re	rauirod (2) tho	ovorago calany i	a the current	
	year	[202	[24], (3) the average STARTING salary	in the current	year [2024], (	4) the current y	ear [2024] co	unt of employ	ees within each	n occupational c	ategory, (5) the	
			ear [2024] count of vacancies within e five years [2029], and (7) the estimate								al category in	
				Minimum	Education	Avarana	Calarias	Симион	t Counts	Estimate	d Counts	
					1)	Average (2)	(3)	(4)	(5)	(6)	(7)	
C.			Occupational Categories	Minimum	Education	Average	Starting	Employees	Vacancies	Total Employees	Total Employees	
О.					\	Salary (\$)	Salary (\$)	(2024)	(2024)	(2029)	(2034)	
	_		on Occupations luction Line Assembly	Н	NO EDUCA	TIONAL REQU	IIDEMENT					
			hining, Welding, Grinding, etc.		- HIGH SCHO	OOL/GED		t				
			ection, Testing, Quality Control		- B.S./B.A.	TION OR PAR	TIAL COLLEC	÷ [				
			ring, Computer, and Mathematical ment and Financial Operations		<ul> <li>M.S./M.A.</li> <li>DOCTORAT</li> </ul>	ГЕ		F				
			ffice, and Administration									
	All O	itner										
			uitment & Training									
			program or method listed below, (1) i tion's recruitment and/or training effort					s or no), then	(2) rank the to	p five by their va	alue to your	
			Program/N			, 11	(1)	(2)		(3)		
	1 1	nteri	nships	1011104			Use	Rank		Explanation		
			renticeships				LVEO	<b>4</b>				
			each to K-12 nership with local high schools				- YES - NO					
D.			nership with local community college				_	F				
	_		nership with local university									
	-		nership with sector-related trade or ind cipation in career fairs	ustry associat	ions		-		<b> </b>			
	9 [	Direc	ct advertising									
	-		each to specific communities (e.g., ver nership with local American Job Cente									
	-	Othe		Ĺ	(specify here	:)			<u>L</u>			
		Othe			(specify here					_		
		Othe			(specify here	·)						
	E. W	orkt	force Challenges									
	1. ld	entif	y the skills that impact your industry o	verall that are	currently leas	t available:						
	2 W	hat l	key workforce programs is your organ	ization underta	aking to build/	rehuild the sem	niconductor w	orkforce in the	ells?		-	
		mat i	noy workieroo programe to your organ	Lation andort	and ig to build	robuna trio con	noonaaotoi m	511110100 III UI				
	3. W	hat s	steps would you recommend the U.S.	government p	ursue to assis	st industry in ac	dressing diffic	culties obtaini	ng and retaining	g necessary skill	ed employees?	
E.						•	-		-			
			are the most effective workforce retent	tion efforts you	ur organization	offers to emp	loyees (e.g. sa	alary/wage ind	creases, bonuse	es, tuition reimbo	ursement,	
	etc.)	!										
	5. W	hat o	difficulties (if any) does your organizat	ion face in ret	aining essenti	al non-U.S. citi	zen employee	s?				
	<u> </u>											
			Comments	I								
			Comments									
				SS CONTIN	NTIAL Dec 1	Section 705(d)	of the Defe	no Dradi	n Act			





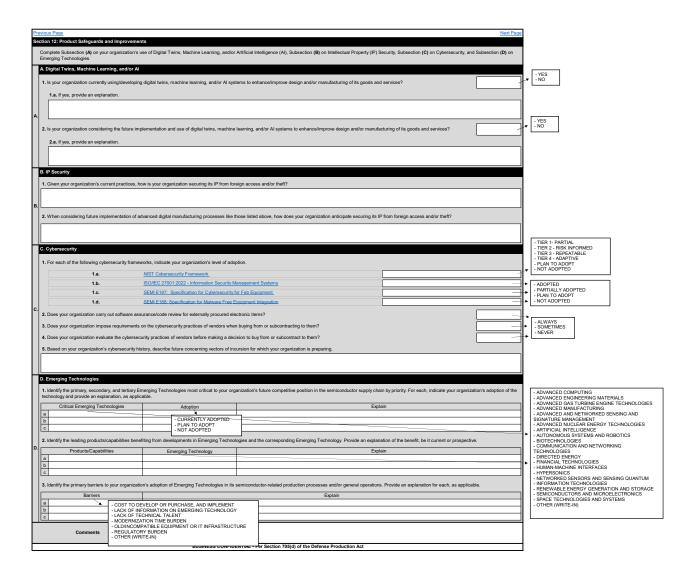




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Cor	npetit	tive Factors						
Sec	Section 11a: Advantages and Costs							
(	Comp	lete Subsection (A) on factors with the greater Competitive A	Advantage in ot	her countries co	ompared to the U.S., and Subsec	tion (B) on I	business operations with the largest Cost Disadvantage in the U.S.	
1	A. Co	mpetitive Advantage						
	For e	ach of the factors listed, (1) indicate whether locating the fac	ctor inside the I	J.S. or outside t	the U.S., or neither, provides the	greater com	npetitive advantage. If the location is outside the U.S., (2) indicate the country with the greatest	
		ntage. Next, (3) rank your organization's top five factors (1 b nation.	eing the most i	mportant; 2 beir	ng the next most important, etc.)	when decidi	ing on a location to invest in the expansion or construction of facilities, and (4) provide an	
	схріа	nation.						
				1)	(2)	(3)	(4)	
		Factor		ith Greatest ntage	Country with Greatest Advantage (if not the U.S.)	Rank	Explanation	
	1	Labor Cost	Auva	\	Advantage (ii flot the 0.0.)			
	2	Labor Availability		*	7			
	3	Labor Quality		- U.S. - NON-U.S.				
	4	Material Cost		- NEITHER				
	5	Material Availability	•					
	6	Material Quality						
	7	Equipment Cost						
	8	Equipment Availability						
	9	Equipment Quality						
A.	10	R&D Cost						
	11	R&D Quality						
	12	Energy Reliability						
	13	Environmental Compliance Cost						
	14	Export Control Compliance Cost						
	15	Export Control Policies						
	16	Energy Cost						
	17	Renewable Energy Accessibility						
	18	Construction Time						
	19	Construction Cost						
	20	Proximity to Customers						
		Tax Costs						
	22	Government Incentives  Collaboration Benefits						
	23							
	24	Ability to Protect IP						
	25	Other (specify here)						
	3. Co	st Disadvantage						
	Identi	ify the portions of your business with the largest cost disadv	antage in the U	.S., in descend	ing order. Select or specify (1) th	e business	operation and (2) provide an explanation of the cost disadvantage.	
		(4)					(0)	
		(1) Business Operations					(2) Explanation	
В.	1	Business Operations					Explanation	
	2	- LABOR/WAGES - RAW/PRE-CURSOR CH	-MICAL C					
		- SYSTEM COMPONENTS	s					
	3	- COMPLETED SUB-SYST - ENERGY/ELECTRICITY	EMS					
	4	- WATER/WASTE MANAG						
	5	- TRANSPORTATION/SHI - OTHER (WRITE-IN)	PPING					
		Comments						
			BUSI	NESS CONFID	ENTIAL - Per Section 705(d) of	the Defens	se Production Act	

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	Competitive Factors							
See	tion	11b: Key Issues						
	Iden	ntify the challenges or issues that have impacted your organization	n from 2019 to	present day	/. and those t	hat vou antic	cipate will impact your organization between 2024 and 2029. Next. ra	ink your organization's top five for both time frames (1 being the most
	imp	ortant; 2 being the next most important, etc.).				1		, , , , , , , , , , , , , , , , , , , ,
	Ехр	lain the affirmative issues where examples and narrative will aid t	he U.S. Gove	rnment's (US	G) understa	nding of you	r concerns and provide any suggestions for ways the USG can help	mitigate these issues.
			2019 t	o 2024	2024 t	o 2029		
		Type of Issue	-Yes/No-	Rank	-Yes/No-	Rank	Explanation of Issue	Suggested USG Solution/Mitigation
		<u> </u>	100,110	runt	100,110	T CLE IIC	Explanation of local	Caggeolea CCC Colatonimitagation
		Aging equipment, facilities, or infrastructure	- YE	s —	- YES	$\neg$		
	2	Aging workforce	- NC		- NO			
	3	Competition - domestic						
	4							
	-	Counterfeit parts and/or materials						
	6	Cybersecurity						
	7	Environmental regulations/remediation						
	8	Export controls - EAR/ITAR						
	9	Financing/credit availability						
	10	Government acquisition process						
	11	Government purchasing volatility						
	12	Government regulatory burden						
	13	Healthcare costs						
	14	Industrial espionage - domestic						
Α.	15	Industrial espionage - foreign						
	16	Input availability (e.g., materials)						
	17	Input quality						
	18	Intellectual property/patent infringement						
	19	Labor availability/costs						
	20	Lack of infrastructure						
	21	Lack of public R&D partnerships (e.g., universities)						
		Natural disasters (including disease/quarantine)						
	23	Obsolescence						
	24	Pension costs						
	25	Proximity to customers						
		Proximity to suppliers						
		Qualifications/certifications						1
		R&D costs						
	-	Reduction in USG demand						
		Taxes						
		Trade disputes						
		Worker/skills retention						
	-	Other (specify here)						
		Other (specify here)						1
		Other (specify here)						1
	33	(specify fiere)	<u> </u>		<u> </u>		IL	<u> </u>
		Comments						
Ľ				BUSINESS	S CONFIDEN	ITIAL - Per	Section 705(d) of the Defense Production Act	

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ŏ	ompetitive Factors					
Se	ection 11c: Direct Competition					
	Complete Subsection (A) on your organization's perceorganization's nearest Chinese competitors, as applica		tion (B) on entities that consider themselves direct competitors to your	organization, and Subsection	n (C) on your	
	A. R&D Effectiveness					
	How effective is your organization's R&D programmir	ing in keeping ahead of competito	rs? Rank from 1 to 10 (1 being the least effective) and provide an expla	anation.	<u> </u>	- 1 - 2
A.		, , ,				- 3 - 4
						- 4
						- 5 - 6 - 7
Г	B. Direct Competitors					- 8 - 9
ĺ	List the top five entities that consider themselves dire	ect competitors to your organizatio	on. Provide (1) the entity name, (2) the entity's country of corporate hea	dquarters, and (3) describe t	he entity's R&D focus.	- 10
ĺ	Indicate (4) whether the entity listed or your organizat and the entity listed (i.e., how many years one is furth		n technology, or if both are equivalent. Estimate (5) the number of year	s of R&D development between	een your organization	
	(1)	(2)	(3)	(4)	(5)	
İ	` '	Country of Corporate			Years	
	Name	Headquarters	Description of R&D Focus	More Advanced	(estimate)	
В.	. 1			- FNTITY	<b>¬</b> Ⅱ	
	2			- SELF		
	2			-EQUIVALEN	Т	
	3					
	4					
	1					
	5					
	C. China-Based Competitors				-	
	Compare your organization to its nearest Chinese co	ompetitors (if not listed above). Pro	ovide (1) the entity name and (2) describe the entity's R&D focus. Indica	ate (3) whether the entity liste	ed or your organization	
			umber of years of R&D development between your organization and th			
	(1)		(2)	(3)	(4)	
	Name			1.7	Years	
C.	. ivanie		Description of R&D Focus	More Advanced	(estimate)	
	1			- FNTITY	I	
	2			- SELF	_	
	2			-EQUIVALEN	<u>'</u>	
	3					
				•	-	
	Comments					
		BUSINESS CONFIDENT	TIAL - Per Section 705(d) of the Defense Production Act			
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Section 13: Long-Term Development and Investment	<u>[</u>
This section presents an opportunity for your organization to provide broader, more nuanced input on long-term development and investment needs in the microelectronics industry to help inform U.S. Government policies. Provide responses in Subsection (A) U.S. Government Actions and Subsection (B) CHIPS Act Impacts.	
A. U.S. Government Actions	- YES
1. Are there any regulations inhibiting your organization from constructing, expanding, or modernizing any of its facilities in the United States?	- NO
What can the U.S. government do to promote higher and more effective investment in microelectronics manufacturing in the United States?	
3. How can economic development organizations better coordinate with your organization to help facilitate investment?	
4. How can the U.S. government help facilitate the long-term competitiveness of your organization?	
5. What other economic clusters (other than microelectronics) should the U.S. Government invest in that would help strengthen your industry? How could these investments benefit your	
organization?	
6. How can the U.S. Government better facilitate partnerships between research institutions and the semiconductor field and related sectors (e.g., metals, materials, etc.)?	
	- YES, APPLIED
B. CHIPS Act Impacts  1. Has your organization applied or is your organization considering applying for CHIPS Act funding?*	- YES, CONSIDERING APPLYING - NO - NOT ELIGIBLE
2. Is your organization seeing any benefit from the CHIPS Act directly or indirectly?*	- NOT ELIGIBLE
2.a. Provide an explanation of the overall impact on your organization, including any benefit or negative impact.	- YES, DIRECT BENEFIT - YES, INDIRECT BENEFIT - YES, BOTH DIRECT AND INDIRECT BENEFIT
B.	- NO BENEFIT
3. Has the CHIPS Act incentivized your organization to re-shore or on-shore operations to the U.S.?	- YES, HAVE RE-SHORED OR ON-SHORED
3.a. Provide an explanation.	- YES, WILL RE-SHORE OR ON-SHORE - NO
	- NOT APPLICABLE
"Note: This survey is not part of the application for funding under Section 9902 of the 2021 NDAA (15 USC § 4652), Individual survey responses will not affect your organization's eligibility ander consideration for CHIPS Act or other government funding.	
Comments	1
BUSINESS CONFIDENTIAL - Per Section 705(d) of the Defense Production Act	<u> </u>

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Section 14: Certification	
his/her knowledge. It is a criminal offense to willfully ma States Government as to any matter within its jurisdiction	oplied in response to this questionnaire is complete and correct to the best of the a false statement or representation to any department or agency of the United in (18 U.S.C. 1001 (1984 & SUPP. 1197))  and then upload the document to the secure survey portal.
Organization Name	
Organization's Internet Address	
Name of Authorizing Official	
Title of Authorizing Official	
E-mail Address	
Phone Number and Extension	
Date Certified (MM/DD/YYYY)	
In the box below, provide any additional comments or an	ny other information you wish to include regarding this survey assessment.
How many hours did it take to complete this survey?	
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Previous Page	Giossary of Terms
Advanced Computing	(A) Logic integrated circuits using a non-planar transistor architecture or with a "production" technology node of 16/14 nanometers or less; (B) NOT AND (NAND) memory integrated circuits with 128 layers or more; or (C) Dynamic random-access memory (DRAM) integrated circuits using a "production" technology node of 18 nanometer half-pitch or less.
Artificial Intelligence	As set forth in 15 U.S.C. 9401(3): A machine-based system that can, for a given set of human-defined objectives, make predictions, recommendations, or decisions influencing real or virtual environments. Artificial intelligence systems use machine- and human-based inputs to perceive real and virtual environments; abstract such perceptions into models through analysis in an automated manner; and use model inference to formulate options for information or action.
Authorizing Official	An executive officer of the organization or business unit or another individual who has the authority to execute this survey on behalf of the organization.
Capability	The ability to perform standardized design and/or manufacturing steps for producing products within an organization's own facilities and its own employees with little or no outsourcing.
Capital Expenditures	Investments made by an organization in buildings, equipment, property, and systems where the expense is depreciated. This does not include expenditures for consumable materials, other operating expenses, and salaries associated with normal business operations.
Commercial and Government Entity (CAGE) Code	A unique identifier for companies doing or seeking to do business with the U.S. Federal Government. The code supports mechanized government systems and provides a standardized method of identifying a given facility at a specific location. Find CAGE codes at https://cage.dla.mil/search/.
Customer	An entity to which an organization directly delivers the product or service that the facility produces. A customer may be another organization or another facility owned by the same parent organization. The customer may be the end user for the item but often will be an intermediate link in the supply chain, adding additional value before transferring the item to yet another customer.
Data Universal Numbering System (DUNS)	A nine-digit numbering system that uniquely identifies an individual business. Find DUNS codes at http://dnb.com.
Deemed Export	The release of controlled technology or information to a foreign person in the U.S. This includes technology made available to foreign nationals for visual inspection, exchanged orally, and made available by practice or application under the guidance of persons with knowledge of the technology.
Export Administration Regulation (EAR)	U.S. Government regulation designed to control the export of "dual-use" goods, that is, those that have both commercial and military applications, administered by the U.S. Department of Commerce.
Export Controls	(1) Regulations administered by the Bureau of Industry and Security (BIS), U.S. Department of Commerce governing the export of dual-use technologies; (2) International Traffic in Arms Regulations (ITAR) administered by the U.S. Department of State governing products and services provided specifically for defense applications.
Full Time Equivalent (FTE) Employees	Employees who work for 40 hours in a normal work week. Convert part-time employees into "full time equivalents" by taking their work hours as a fraction of 40 hours.
Global Headquarters	A location that serves as the organization's hub of worldwide operations with all global branches or divisions reporting to it.
Inventory	The goods or materials an organization holds for its own use or for the ultimate goal of sale.
Joint Venture	A joint commercial enterprise taken by two or more distinct business entities.
Non-U.S. Facility	A facility that is physically located outside of the United States.
North American Industry Classification System (NAICS) Code	A unique identifier for the category of product(s) or service(s) provided by an organization. Find NAICS codes at https://www.census.gov/naics/
Outsource	To obtain goods and/or services by contract from a supplier (domestic or foreign) outside the organization.
Production	The process of transforming inputs (raw materials, semi-finished goods, subassemblies, fill finish) into goods or services.
Research and Development (R&D)	Basic and applied research in the engineering sciences, as well as design and development of prototype products and processes.
Service	An intangible product (contrasted to a good, which is a tangible product). Services typically cannot be stored or transported, are instantly perishable, or come into existence at the time they are bought and consumed. Includes testing, maintenance, and repair of equipment previously sold to the customer.
Sole Source Supplier	An organization that is the only source for the supply of parts, components, materials, or services. No alternative U.S. or non-U.S. based suppliers exist other than the current supplier.
Supplier	An entity from which your organization obtains inputs, which may be goods or services. A supplier may be another firm with which your organization has a contractual relationship, or it may be another facility owned by the same parent organization.
Supply Chain Risk Management (SCRM) Program	A coordinated effort within an organization to help identify, monitor, detect and mitigate threats to the supply chain.
U.S. Facility	A facility that is physically located within the United States.
Unique Entity Identifier (UEI)	The Unique Entity ID or UEI is a 12-character alphanumeric ID assigned to an entity by SAM.gov. Find UEIs at https://sam.gov.
United States	The "United States" or "U.S." includes the 50 states, Puerto Rico, the District of Columbia, Guam, the Trust Territories, and the U.S. Virgin Islands.
В	USINESS CONFIDENTIAL - Per Section 705(d) of the Defense Production Act