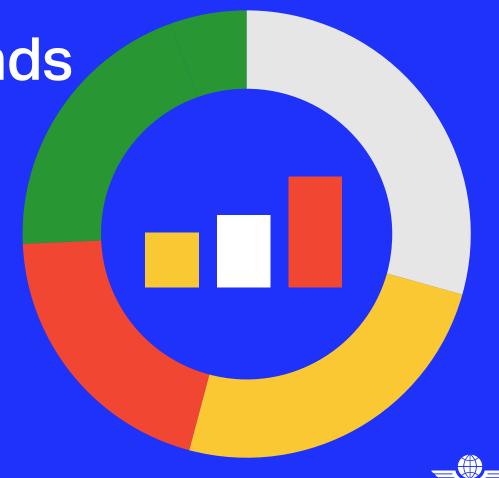
COVID-19 & Refunds
Global perspectives

**Doug Lavin** 

Vice President, North America

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2 December 2021



#### **Outline**

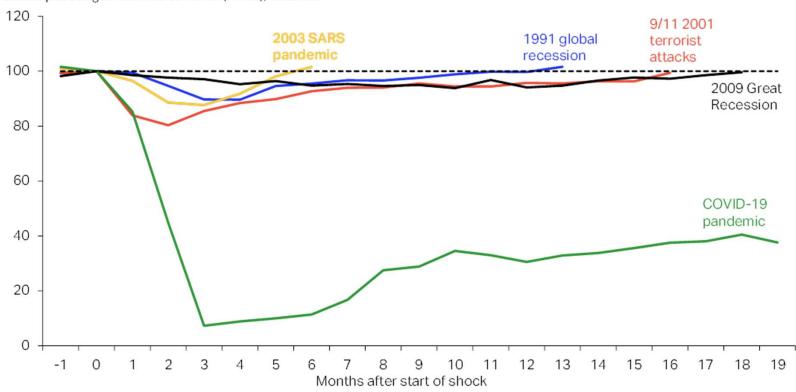
COVID-19 and refunds

Importance of pricing freedoms



# Depth and length of COVID crisis is unprecedented Global traffic at 40% of pre-pandemic levels after 20+ months

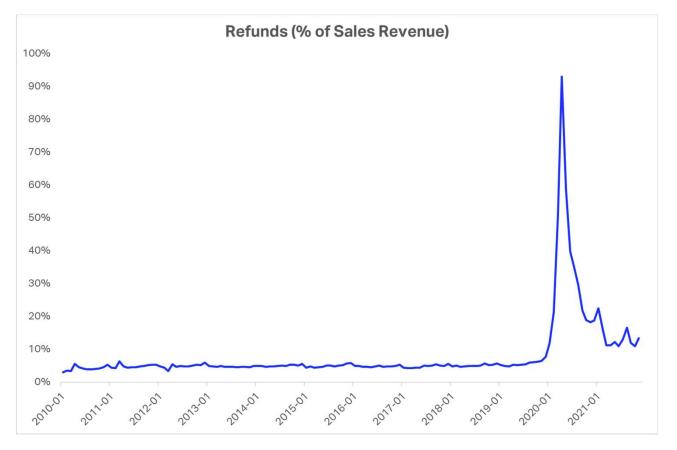
Global passenger kilometres flown (RPKs), indexed



Source: IATA Economics using data from DDS

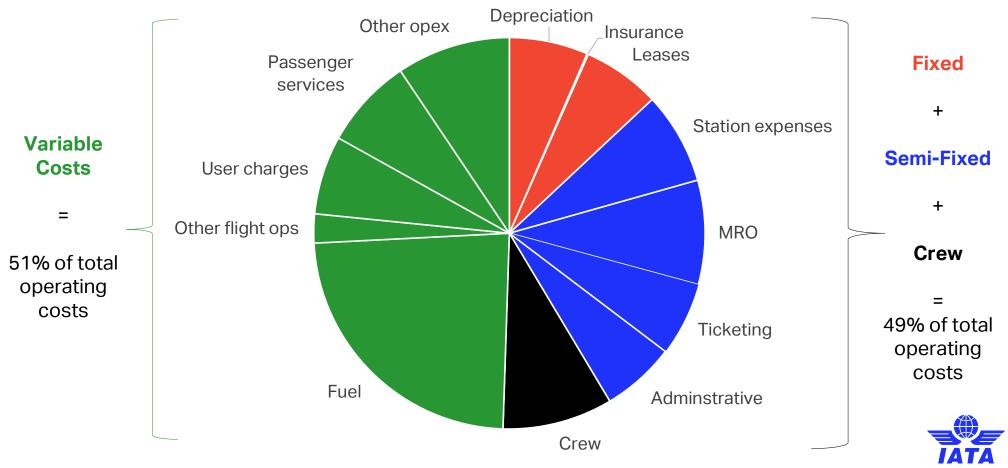


#### Refunds equivalent to 93% of revenues in April 2020 Scale of refunds unlike any previous industry crisis





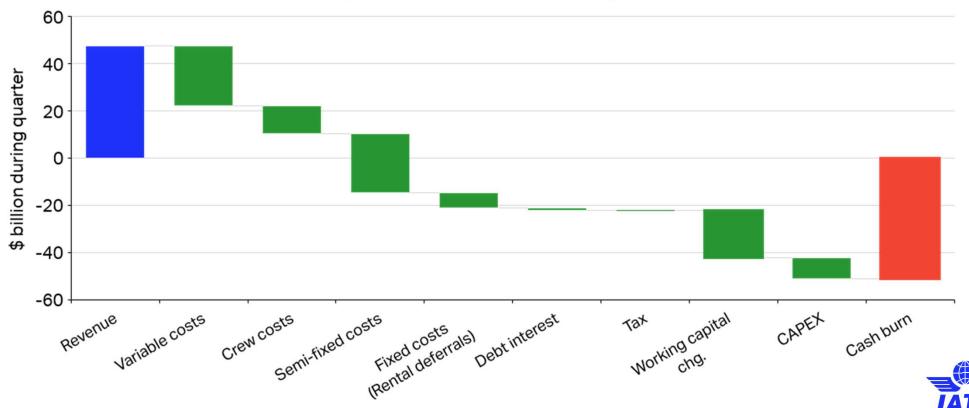
# Airlines have significant fixed and semi-fixed costs Many costs could not be avoided in the short-term as COVID hit



Source: IATA Economics using data from WATS and Economic Performance of the Airline Industry, End-Year 2019

# Airline cash burn peaked in Q2 2020 \$51bn cash drained by unavoidable costs, debt interest and refunds

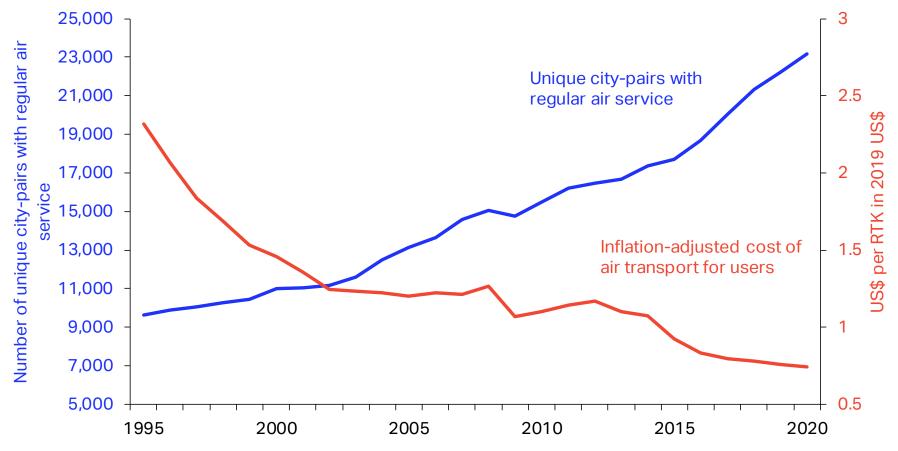
Airline industry cash burn estimate for 2<sup>nd</sup> quarter of 2020



Source: IATA Economics analysis

#### Pricing freedoms underpin aviation's value proposition Deregulation has seen boom in consumer choice and fall in fares

City-pair connections and the real cost of air transport

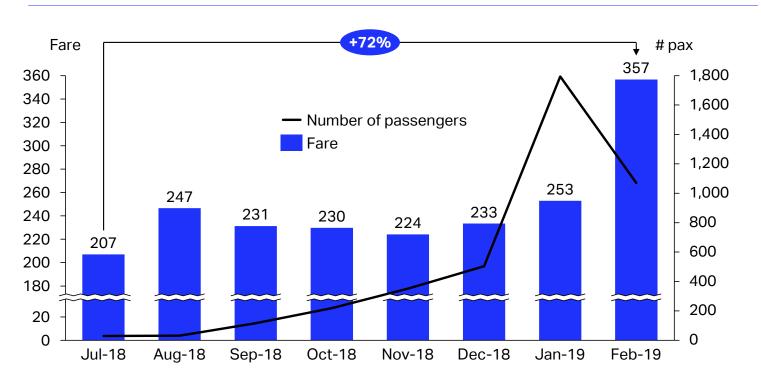




Source: IATA Economic Performance of the Airline Industry, End-Year 2019

#### Non-refundable fares support dynamic pricing Deregulation has seen boom in consumer choice and fall in fares

Fares and number of passengers travelling from Bogota to New York in February 2019, by time of purchase, USD



- Approaching the travel date, air fares tend to gradually increase
- This dynamic pricing is similar to the pricing of other *perishable* products, e.g. car rentals
- Non-refundable fares and change fees and help preserve this pricing model
- Also ensure that airlines can plan sufficiently in advance the move of their fleet of different sized airplanes



Source: IATA Economics analysis based on DDS data

# Regulating fare rules would cause consumer harm Abolishing non-refundable fares would result in higher fares

If airlines were forced to allow ticket changes and ticket transfers for all tickets...

... they would likely start **pricing all tickets at the fares of currently higher ticket classes**, which already allow for changes (flexible tickets)

... they would likely narrow the gap between fares on tickets purchased far in advance and last minute

... they would have **little predictability** of the load factor of any flight, which would further complicate the planning of which aircraft to fly on a given day (airlines may fly aircraft of various sizes on a given route)

... they would fly at **lower load factors**, which could compromise their already weak profitability

... flying empty planes would **increase** 

genvironmental pollution



#### Thank you

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